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# INTRODUCTION



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### **INTRODUCTION**

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### MESSAGE FROM THE MAYOR

#### Welcome to the Western Bay of Plenty District Council's Annual Plan for the 2017-2018 financial year

E NGA MANA, E NGA REO E NGA KARANGATANGA MAHA TENA KOUTOU

ALL AUTHORITIES, ALL VOICES
ALL THE MANY ALLIANCES
AND AFFILIATIONS
GREETINGS



It is really pleasing that we have been able to keep the rate increase for existing ratepayers to 1 percent, which is less than the 2.4 percent we had planned in our Long Term Plan.

However, given the revaluation exercise we completed, there will be some ratepayers who will see that their individual increase will be less than 1 percent and others will be above that level. The table below illustrates by category the average rates movement for the median property across the District.

	URBAN AREA	COMMERCIAL/ INDUSTRIAL	RURAL PROPERTY	ORCHARDS	DAIRY FARMS	LIFESTYLE BLOCK
WAIHI BEACH	2.4%	-4.1%	-3.4%	6.8%	-5.2%	-0.3%
KATIKATI	2.1%	-2.1%	-3.6%	6.1%	-5.2%	-0.3%
KAIMAI (OMOKOROA)	2.2%	-4.7%	0.5%	6.9%	-5.2%	-0.4%
TE PUKE	2.4%	-4.3%	-3.4%	6.5%	-5.0%	-0.4%
MAKETU	2.4%	-4.8%	0.6%	6.6%	-5.1%	-0.3%

The total rates increase is 2.65 percent, of which growth makes up 1.67 percent.

Given the growth that we have experienced in new houses being built we are planning for an additional 350 ratepayers (1.67 percent) to be added to our total number of ratepayers in our District.

In the following pages you will find details about the work that we have planned to take place in your community in the next 12 months (1 July 2017 – 30 June 2018), and as you'll see there are no big changes from what was outlined in the 2015 – 2025 Long Term Plan (LTP).

It's very pleasing to show we're delivering on the promises made during the last LTP and that, where appropriate, we have made some minor changes to our capital works programme to recognise changed circumstances, feedback from our communities and our focus on 'just in time' planning.

For an example, following is a handful of the key projects we will deliver in the coming year:

• Katikati Library and Community Hub - deferred from 2016/17 due to design delays

- LED Streetlights converting street lights to LED to reduce maintenance and operating costs. Eighty percent of this investment is subsidised by the New Zealand Transport Agency
- · Omokoroa Road upgrades
- Te Puna West Wastewater Scheme
- Ongare Point Wastewater Scheme
- Upgrading of Animal Shelters deferred from 2016/17 due to design delays.

As Council, we are now focussing on our community engagement process for our upcoming 2018 - 2028 LTP.

We're engaging early and putting a lot of time and effort into an ongoing engagement campaign called 'It's About You' - encouraging as many of our Western Bay residents to have their say and be involved in this important planning process.

Your words and submissions will help us shape the 2018 - 2028 LTP and make a difference in your community and we encourage you all to take part.

To keep up-to-date with where we are at with this process, visit itsaboutyou.co.nz.

When talking to our communities, a common concern we hear is the affordability of rates and a desire to reduce Council debt and please rest assured financial management and affordability will be kept top of mind for councillors as we work our way through the Long Term Planning process.

The sub-region as a whole is going through a period of significant change at the moment and I believe this plan for 2017/18 balances the desires of our community while allowing the District to continue to grow in a way that we can control.

#### WE WERE ELECTED TO SERVE OUR DISTRICT

Ina aro atu ana te oranga ki nga mea pai, Ka rere to wairua, Ka Tara nga mea katoa

When our lives and hearts are attuned to good things, Life is clear, the spirit flows freely. Everything is possible

Dr Maharaia Winiata

Thanks for coming on this journey with us.

**Garry Webber** 

Mayor of Western Bay of Plenty District Council

### **GUIDE TO THIS PLAN**

The Annual Plan is divided into an introduction and four chapters.

#### INTRODUCTION

Here we introduce our District, explain why we are developing our Annual Plan and what it includes.

#### **CHAPTER 1 - OVERVIEW**

The overview provides a snapshot of the detail in our Annual Plan, including the main assumptions on which the Plan is based and the key risks we've taken into account in our planning. You can also read a summary of our financial situation and what it means for you

#### **CHAPTER 2 - ACTIVITIES**

This chapter provides you with a summary on our group of activities. For each group of activities we describe the community outcome (key statement describing Council's contribution to the community's vision for the future of the District) we want to achieve along with a summary of our goals.

For each group of activities you will find information about:

- · Why we provide it (community outcomes)
- What we provide (an overview)
- How we will track progress towards our goals (performance measures)
- · How we will track progress towards our levels of service
- · What it will cost (summary financial forecast)

#### **MEASURING PROGRESS**

We have developed measures to track progress towards our goals and community outcomes. We also have measures to track whether we're delivering our agreed levels of service for each group of activities. For each of these measures we show the set target for the year of this Plan. Each year the results are published and discussed in our Annual Report, which covers the year to 30 June and is published in September or October of that year.

#### SUMMARY FINANCIAL FORECASTS

The summary financial forecasts show expenditure and revenue forecasts for 2016/17 and the variances to the Long Term Plan 2017 forecast and Annual Plan 2017 forecast.

For detailed information on our group of activities please see Chapter Two of our Annual Plan 2016-2017

#### **CHAPTER 3 - FINANCES**

This chapter includes our Funding Impact Statement (including rates examples), prospective statements of financial position, changes in equity, reserve funds and schedule of fees and charges.

#### CHAPTER 4 - POLICIES AND STATEMENTS

This chapter includes our overall revenue and financing policy, specific rates policies and significant accounting policies. You can also find in this chapter our activity funding impact statements.



### **OUR DISTRICT**



#### **OUR HISTORY**

The Western Bay of Plenty has a long history of settlement by Māori. The western area of the District (Tauranga Moana) was occupied by the iwi of Ngati Ranginui, Ngaiterangi and Ngati Pukenga from the waka Takitumu and Mataatua. Te Arawa descendents from the waka Te Arawa inhabited much of the eastern area of the District and south to Rotorua.

Traders and missionaries were among the first European settlers who developed communities at Maketu and Tauranga. George Vesey Stewart founded Ulster settlements at both Katikati in 1875 and Te Puke in 1880. Tauranga, Te Puke and Katikati formed the nucleus for subsequent expansion of European pastoral farms. Te Puke and Katikati have grown steadily over the years and are the largest settlements in the District.

#### **OUR PEOPLE**

Western Bay of Plenty District is one of the faster growing areas in New Zealand with its current estimated population of just over 46,000 people expected to reach around 55,500 by 2033. Between the 2006 and 2013 censuses, the population of the District grew by 4.5%; it is estimated that the population will grow by 5.9% in the next five years. Most of this growth has come from migration from other parts of New Zealand.

#### AT A GLANCE

- Of the District's population 18% identify themselves as Māori, which is a little lower than the national average of 19%.
- 15% of residents in the District are over 65 years old, higher than the national average of 14%.
- Unlike the rest of New Zealand the most common family type in the District is couples without children (50%), reflecting the older age structure of the population.
- The average household size in the District is slightly lower at 2.6 than the national average of 2.7.
- In 2013 there were 16,941 occupied dwellings in the Western Bay of Plenty District, an increase of 1,284 dwellings or 8% compared with the 2006 Census.

- Overall the District has a lower level of socio-economic deprivation than the country as a whole.
- District residents had a lower than the national average personal income of \$26,300, compared to the national average income of \$28,500 in 2013.
- 70% of the District's residents own their own home, compared with 65% nationally.
- Weekly average rent is considerably lower than nationally (\$250 compared to \$280 nationally, based on 2013 census data).

#### **OUR ENVIRONMENT**

The Western Bay of Plenty District surrounds Tauranga, a fast-growing city of 115,000 people. The District covers 212,000 hectares of coastal, rural and urban areas. Almost half of the District is covered by forest, both planted (12.8%) and indigenous (35.4%) and a further 40% is pastoral land. Less than 1% of the total area of the District is urban and includes the townships of Waihi Beach, Katikati, Omokoroa, Te Puna, Te Puke and Maketu. Smaller rural settlements are at Paengaroa, Pongakawa and Pukehina in the east and at Kauri Point, Tanners Point, Ongare, Tuapiro and Athenree in the western part of the District.

The District has a warm, sunny climate with an average of 1,900 – 2,300 sunshine hours per year with moderate rainfall of 1,200 – 2,400 mm per year. This diverse landscape, combined with a favourable temperate climate, provides an area rich in resources such as indigenous flora and fauna, highly versatile soils, rivers and harbours.

The land of the Western Bay of Plenty faces north-east to the sea. To the west are the rugged bush-covered Kaimai Ranges. Numerous streams drain the Kaimais, flowing down through the hills and coastal lowlands, into the swampy estuaries and mudflats of the Tauranga Harbour.

In the east, the Kaituna River drains the lakes of Rotorua and Rotoiti into the Maketu Estuary and out to sea, while smaller streams drain the eastern District into the Waihi Estuary.

Matakana Island forms a natural barrier between Tauranga Harbour and the Pacific Ocean.

#### **OUR ECONOMY**

Agriculture and horticulture are the main economic drivers of the Western Bay of Plenty District and the greater Tauranga and Western Bay sub-region. These two primary sectors fuel a multitude of professional businesses and service industries, employing a diverse labour force. Our environment, soils and climate are not only attractive for agricultural production but are also a magnet for people wanting a relaxed outdoor lifestyle. We are close to the amenities of Tauranga, yet we retain a rural and small town atmosphere. Manufacturing, commerce and trades are also vital to the sub-region's economic growth.

Our District is three times more reliant on horticulture and agriculture for its economic output than New Zealand as a whole. This dependence presents challenges for the District, as well as opportunities. The outbreak of the kiwifruit vine disease Psa-V in November 2010 is an example of the risks associated with economic dependence on single crops.

### **OUR COUNCIL**



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### THE ANNUAL PLAN PROCESS THIS YEAR

This year there were no big changes being proposed compared to what was outlined in the 2015-25 Long Term Plan - which was adopted in June 2015. For this reason Council chose not to undertake formal consultation on this Annual Plan. We still provided the community the chance to talk about the work that's underway, however we did not have the formal submission process or hearings that you may have been used to because....

### We're doing what we said we would!

The 2018-2028 LTP will provide the community with the opportunity to submit on our plans for the next 10 years.



### LINKAGES TO COUNCIL'S 2015-25 LONG TERM PLAN

#### THE LONG TERM PLAN

The Long Term Plan is produced every three years so the community can have their say about policy and the work that will be undertaken over the coming years.

Council's Long Term Plan was adopted in 2015 and the next review is due in 2018. In the meantime, Council carries out a 'rolling' programme of strategic policy review, for efficiency and to ensure that the community can be properly engaged on the development or review of particular strategy and action plans.

## EACH YEAR COUNCIL PRODUCES AN ANNUAL PLAN (AS PER THIS DOCUMENT)

This shows the money needed to carry out the work outlined in the Long Term Plan. If Council changes the programme and this is considered to have a material impact on ratepayers, then the reason for the change is explained. We call this a proposed financial variance.

Project variances of \$50,000 or more, or of public interest are disclosed in each activity group along with budget summaries.

The financial variances include changes to projects, which are either operating or capital expenditure. If there is a material variance then this is discussed as part of the revised programme.

The 2016/17 work programme is based on the Long Term Plan 2015-25. The Annual Plan discloses differences to the Long Term Plan.

Council can also use the Annual Plan process to propose for public consultation, amendments to policies or levels of service in its Long Term Plan. Please view the Annual Plan Consultation Document for further information on how to provide feedback and how to 'have your say'.

#### EACH YEAR AN ANNUAL REPORT IS PUBLISHED

At the end of each year we produce an Annual Report which shows our financial results and the progress we've made against the Long Term Plan.

#### A LITTLE BACKGROUND ON THE LONG TERM PLAN

The Long Term Plan is based on a set of assumptions about the future and is reviewed every three years to reflect changes in the District, the economy and the priorities of the community. In years two and three we produce an Annual Plan that shows how we're implementing the Long Term Plan. At the end of each year we produce an Annual Report which shows our financial results and the progress we've made against the Long Term Plan.

### HOW THE LONG TERM PLAN RELATE TO THE ANNUAL PLAN

The Annual Plan is simply a budget expression of what is contained in the Long Term Plan for the budget year.

The purpose of the Long Term Plan is to plan thoroughly every three years (the last Long Term Plan was prepared in 2015 for the period 2015 - 2025), 'bolt it down' and follow that direction until the three-yearly review. This minimises the work and maximises efficiency in the interim two years (between each Long Term Plan) so that Council can get on with 'doing' the work.

