



REPRESENTATION

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OVERVIEW

The Representation Strategy underpins Council’s democratic processes and provides the community and the organisation with leadership and direction. The Strategy informs decisions about our representation arrangements, for example, the number of wards and their boundaries, community boards and number of Councillors.

WHY WE PROVIDE IT

OUR COMMUNITY OUTCOME

Leaders are informed by the views of residents to make effective decisions which improve our communities and environment, now and for the future.

OUR GOALS

- We have effective representation arrangements for our communities.
- We engage with our communities, listen well, lead effectively and make well informed decisions.
- We actively seek and consider the full range of residents’ views on our plans, policies and projects.
- We have strong relationships with Tangata Whenua and work together in a range of ways so that Tangata Whenua perspectives inform our decisions.
- Our strategic relationships at all levels are maintained and strengthened.
- Our financial management is prudent, effective and efficient.

WHAT WE PROVIDE

REPRESENTATION IS PROVIDED BY:

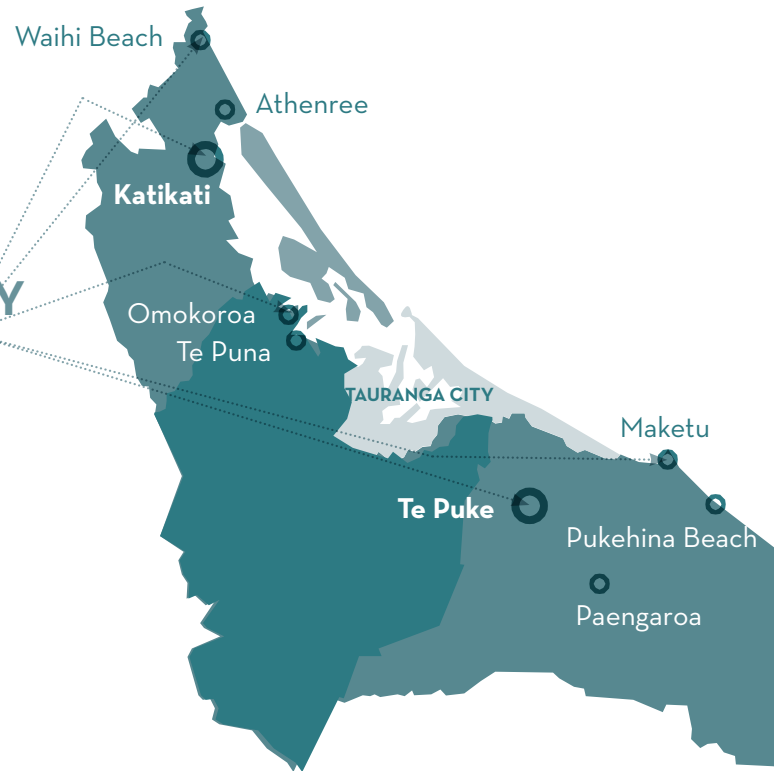


1 MAYOR

5 COMMUNITY
BOARDS



11 COUNCILLORS



2 PARTNERSHIP FORUMS
Comprising iwi and hapu
representatives

Participation in a range of
**COMMUNITY ORGANISATIONS,
BOARDS &
CO-GOVERNANCE STRUCTURES**
within the Western Bay of Plenty District

HOW WE WILL TRACK PROGRESS TOWARDS OUR GOALS

GOAL	WE'LL KNOW WE'RE MEETING OUR GOAL IF	TARGET 2017/18
We have effective representation arrangements for our communities.	Percentage achievement in the financial performance index which monitors Council's financial stewardship.	100%
We engage with our communities, listen well, lead effectively and make well informed decisions.	<i>(the index monitors Council's financial trends and level of compliance with 5 key treasury ratios. 100% is total compliance).</i>	
We actively seek and consider the full range of residents' views on our plans, policies and projects.	Level of satisfaction with representation provided by Councillors and Community Boards members:	
We have strong relationships with Tangata Whenua and work together in a range of ways so that Tangata Whenua perspectives inform our decisions.	• Community	No survey
	• Māori	No survey
Our strategic relationships at all levels are maintained and strengthened.	Level of Māori satisfaction with representation provided by the Partnership Forums (Te Arawa - East and Tauranga Moana - West).	No survey
Our financial management is prudent, effective and efficient.	Percentage of residents confident that Council makes decisions that are in the best interest of the District.	No survey
	Percentage movement in total rates income (after allowance for growth).	≤7%

HOW WE WILL TRACK PROGRESS - LEVELS OF SERVICE

WHAT WE PROVIDE	WE'LL KNOW WE'RE MEETING THE SERVICE IF	TARGET 2017/18
Representation will be provided by: • 1 Mayor • 11 Councillors • 5 Community Boards • 2 Partnership Forums	Number of meetings held per annum:	
	• Council based on 6 weekly cycle.	≥8
	• Community Boards based on 6 weekly cycle.	≥8
	Partnership Forum based on quarterly meeting cycle.	≥2
	Percentage attendance of elected members (Councillors and Mayor) at Council and Committee meetings.	≥80%
	Percentage attendance of Community Board members at Community Board meetings.	≥80%
	Level of compliance with statutory timeframes.	100%

WHAT WE PROVIDE	WE'LL KNOW WE'RE MEETING THE SERVICE IF	TARGET 2017/18
Council will engage with communities about decisions that impact on their community.	Level of community satisfaction with the opportunities to participate in decision making.	No survey
	Number of Council Committee meetings held in the community.	≥4
Finances will be managed to comply with the limits identified in the Treasury Policy.	Interest expense on external debt as a percentage of rates revenue (Maximum identified in Treasury Policy is 25%).	≤25%
	Liquidity ratio - this ratio monitors Council's ability to pay all current liabilities if they became due immediately.	≥110%
	Percentage of net external debt to total revenue.	≤180%
Council will be financially prudent in the management of rates levied.	The percentage of District rates income not spent or committed at the end of the financial year.	≤2%

HOW OUR PLANS HAVE CHANGED

The timing and costs of some of our projects have been updated since we adopted our 2015 - 2025 Long Term Plan (LTP).

To see how our plans have changed click here for the complete list of these projects/programmes that have been revised or alternatively visit our website www.westernbay.govt.nz.

SUMMARY FINANCIAL FORECAST

REPRESENTATION

	LONG TERM PLAN ESTIMATE \$'000	ANNUAL PLAN \$'000	VARIANCE INCREASE/ DECREASE \$'000
FOR THE YEARS ENDED 30 JUNE	2018	2018	\$'000
Analysis of expenditure by activity			
Representation	3,123	3,031	(92)
Total operating expenditure	3,123	3,031	(92)
Analysis of expenditure by class			
Direct costs	1,748	1,848	100
Overhead costs	1,365	1,173	(192)
Depreciation	10	10	-
Total operating expenditure	3,123	3,031	(92)
Revenue			
Community Board/Roading rates	449	419	(30)
Other income	-	-	-
Total revenue	449	419	(30)
Net cost of service - surplus/(deficit)	(2,675)	(2,612)	63
Capital expenditure	-	-	-
Total other funding required	(2,675)	(2,612)	63
Other funding provided by			
General rate	2,675	2,612	(63)
Reserves and future surpluses	-	-	-
Total other funding	2,675	2,612	(63)