



**Building Communities**  
**Community**  
**Building**  
Paihere Hapori



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As part of the Communities Strategy, our Community Building activity involves working with our communities and local organisations to achieve social and cultural wellbeing.

**What we provide**

**Community support through grants and service delivery contracts that contribute to achieving social and cultural wellbeing:**

- Safer Communities
- Welcoming Communities
- Age-friendly Communities
- support for aspirations of our Māori communities
- support for participation in active communities – sport and recreation
- support for delivering the Housing Action Plan.

**Why we provide this activity**

**Our community outcome**

In the Western Bay of Plenty, no matter what age you are:

- people feel safe and welcome
- people are connected and feel they belong
- people can be active and healthy and enjoy the outdoors
- people have access to adequate housing
- people can learn and contribute.



# Community Building

## Overview

Our key way of working is set out in the Communities Strategy – that the knowledge of what makes a great community, sits within that community.

We focus on supporting local initiatives and local action. We support local organisations to work together to deliver on their community's aspirations.

The impact of COVID-19 on our communities highlighted the capacity our communities have to work together to address their own needs, if they have some support. We established a Community Resilience Fund to support local organisations to deliver much needed services for local people. The Fund has strengthened Council's relationship with local organisations and has reinforced that our approach of letting communities lead is the right one.

## Our core programmes include:

### Safer Communities

- In partnership with Tauranga City Council, we are a designated international Safe Community. We support delivery of the Safer Communities programme through funding and engagement with local community safety committees. We are also developing a CCTV policy that contributes to supporting safer communities.

### Welcoming Communities

In partnership with Tauranga City Council, we are an accredited 'Established Welcoming Community' – a community that welcomes newcomers and creates an inclusive environment for all ethnicities. We support delivery of the Western Bay of Plenty Welcoming Plan through funding and direct engagement with our migrant communities.

### Housing Action Plan

Council has adopted a Housing Action Plan. We support delivery of that Plan through funding for the Regional Healthy Housing Programme and developing strategic partnerships to improve access to affordable housing.

### • Iwi / Hapū aspirations

We support delivery of actions in Te Ara Mua – by providing funding for iwi / hapū management plans, Marae sustainability and local iwi / hapū-led initiatives.

### • Community Matching Fund

We provide grants funding to community and local organisations that are contributing to achieving community outcomes.

### • Events support

We recognise that events contribute to achieving social, cultural and economic outcomes. We support events through direct funding and through a dedicated Council resource.

### • Community capacity building

We support community planning processes which bring communities together to understand their strengths and develop shared outcomes, goals and actions.





We work with 'umbrella' entities that coordinate delivery of agreed strategies and actions in local communities and across the Western Bay. These include Sport Bay of Plenty, Creative Bay of Plenty, Western Bay Museum and Katikati Community Centre. We work with our service providers to understand local community aspirations and needs and to focus on local actions that address these needs.

Under the Civil Defence Emergency Management Act, we are part of the Bay of Plenty Civil Defence and Emergency Management Group. Council has a legislative role to play in supporting communities through emergencies, and ensuring critical services get up and running as soon as possible after an emergency event. We support communities and Marae to develop local response plans that contribute to safer, more resilient communities.

**Over the next three years we will focus on supporting older people and youth in our communities. We have a focus on addressing the 'digital divide' for youth and older people, and on events (including arts and cultural events and activities) that engage youth and older people.**



## How we will achieve our community outcome

Goal	Our approach
<p>The District has strong collaborative networks, delivering agreed strategies and programmes that contribute to social and cultural wellbeing.</p>	<p>Provide funding support and engage in core programmes that achieve our community outcomes, including:</p> <ul style="list-style-type: none"> <li>• Safer Communities</li> <li>• Welcoming Communities</li> </ul> <p>Provide funding support and engage with ‘umbrella’ organisations that deliver on agreed strategies and actions, including:</p> <ul style="list-style-type: none"> <li>• Creative Bay of Plenty, the Arts Incubator, Western Bay Museum and Tauranga Art Gallery</li> <li>• Sport Bay of Plenty</li> <li>• Bay of Plenty Surf Lifesaving</li> </ul> <p>Engage with and support local community networks to deliver on their agreed action plans.</p>
<p>Communities have the capacity to deliver their own initiatives that achieve their goals.</p>	<p>Through the Community Matching Fund, provide funding support to organisations that deliver local services and coordinate actions to achieve local community aspirations.</p> <p>Fund and support strengths based community planning processes to assist communities to have agreed common outcomes, goals and actions.</p> <p>Support delivery of events through facilitation and funding.</p> <p>Use service delivery contracts to deliver local actions that contribute to achieving agreed goals and outcomes.</p>
<p>Communities host and deliver events that bring the community together and contribute to a sense of belonging.</p>	<ul style="list-style-type: none"> <li>• Fund and support events and activities that promote social and cultural wellbeing.</li> </ul>
<p>Tangata Whenua are supported to achieve their aspirations and to build capacity to contribute to decision making.</p>	<p>Fund and support the development of iwi / hapū management plans and arrangements that enable participation in decision making.</p> <p>Fund and support Marae and papakainga development, through the Marae Sustainability Initiatives Fund (Marae) and Joint Agency Group (Papakainga).</p> <p>Fund and support events and activities that promote social and cultural wellbeing.</p>
<p>Council is contributing to improving access to adequate housing.</p>	<p>Fund and support delivery of actions set out in the Housing Action Plan, including the Regional Healthy Housing programme, support for Papakainga development, and innovative approaches to improving the supply of social and affordable housing.</p>
<p>Council’s Civil Defence and emergency management functions are maintained.</p>	<p>Maintain the Western Zone Emergency Operations Centre, including site and staffing management (including staff training).</p> <p>Fund and participate in the Bay of Plenty Lifelines Group.</p> <p>Support local community response and marae preparedness planning.</p>

# What are we planning to do

All information from 2023 - 2031 includes an adjustment for inflation.

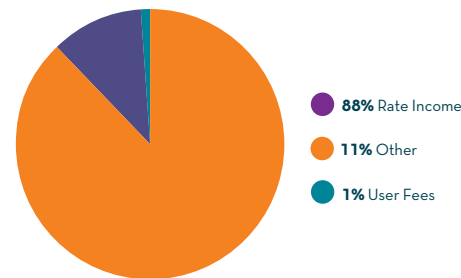
Project number	Project name	\$'000									
		2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
148805	Community - Grant Katikati Open Air Art Grant (Murals)	8	9	9	9	9	9	10	10	10	10
148809	Community - Grants Te Puke/Maketu	34	35	36	37	38	39	40	41	42	42
148810	Community - Grants Waihi Beach	34	35	36	37	38	39	40	41	42	42
148811	Community - Grants Kaimai	34	35	36	37	38	39	40	41	42	42
148813	Community - Grant The Incubator Creative Hub	20	21	21	22	22	23	23	24	24	25
148815	Community Plan Funding	30	31	32	32	33	34	35	36	37	37
148818	Communities - Age Friendly Communities	20	21	21	22	22	23	23	24	24	25
148901	Community Services Contract - Tauranga Citizens Advice Bureau	23	24	24	25	26	26	27	27	28	29
149001	Community Services Contract - Creative Bay of Plenty	104	107	110	113	116	118	121	124	127	130
149102	Community Services Contract - Sports Bay of Plenty	62	64	66	67	69	71	73	74	76	78
149104	Communities - Sport Bay Of Plenty Additional Services	40	41	42	43	44	46	47	48	49	50
299901	Community Development - Crime Prevention Projects	16	16	16	17	17	18	18	19	19	19
300301	Cultural Development - Cultural Initiatives	15	15	16	16	17	17	17	18	18	19
303901	Community Services Contract - Katikati Community Centre	30	31	32	33	34	34	35	36	37	38
315602	Bay of Plenty Local Authority Shared Services	40	41	42	43	44	46	47	48	49	50
323201	Communities - Papakainga Development	55	57	58	60	61	63	64	66	67	69
326701	Community - Grants Tauranga Art Gallery	40	41	42	43	44	46	47	48	49	50
331001	Cultural Development - Supporting Iwi and Hapū Management Plan Implementation	75	77	79	81	83	85	87	89	92	94
334801	Cultural Development - Marae Sustainability Funding	50	51	53	54	56	57	58	60	61	62
336101	Community Services Contract - Museum Operations	73	147	151	155	159	163	166	170	174	178
340901	Community Development - Tauranga Western Bay Safer Communities	31	31	32	33	34	35	36	37	37	38
341001	Policy & Planning - Regional Healthy Housing Programme	60	62	63	65	67	68	70	72	73	75
341002	Policy & Planning - Housing Action Plan Implementation	20	21	21	22	22	23	23	24	24	25

Project number	Project name	\$'000									
		2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
342702	Communities - Film Bay of Plenty	18	19	19	20	20	21	21	22	22	23
345501	Community Development - Welcoming Communities Contract	40	41	42	43	44	46	47	48	49	50
345502	Community Development - Migrant Support Grant	15	16	16	17	17	17	18	18	19	19
347901	Community Development - SocialLink	60	62	63	65	67	68	70	72	73	75
355001	Communities - Event expenses	120	123	127	130	133	137	140	143	147	150
355302	Communities - CCTV management	50	51	53	-	-	-	-	-	-	-
420101	Community - Otanewainuku Kiwi Trust	30	31	32	32	33	34	35	36	37	37
420101	Community - Otanewainuku Kiwi Trust Fence Project	50	51	-	-	-	-	-	-	-	-
420403	Property - Halls Te Puna Community Centre Strategic Assessment	25	-	-	-	-	-	-	-	-	-

## Where the money comes from

Please refer to 'Policies, Summaries & Statements' for the Revenue and Financing Policy for the building communities activity.

## Funding sources for 2021-22





## How we will track progress





What we do	How we track progress	Result 2020	Target				
			2022	2023	2024	2025-27	2028-31
We fund and support collaborative networks and programmes.	Accreditation under Safer Communities and Welcoming Communities is maintained.	New measure	Accreditation maintained	Accreditation maintained	Accreditation maintained	Accreditation maintained	Accreditation maintained
We fund and support community-led initiatives.	Number of projects receiving funding from Community Matching Fund that are successfully delivered.	New measure	≥90%	≥90%	≥90%	≥90%	≥90%
	Percentage of deliverables in service delivery contracts that are met.	New measure	≥90%	≥90%	≥90%	≥90%	≥90%
We engage with and fund Tangata Whenua to build capability and achieve aspirations.	Number of projects funded from the Marae Sustainability Initiatives Fund that are successfully delivered.	New measure	≥90%	≥90%	≥90%	≥90%	≥90%
We support and fund implementation of Council's Housing Action Plan.	Number of homes in the Western Bay of Plenty assessed and upgraded through the Regional Healthy Housing Programme.	New measure	≥60	≥60	≥60	≥60	≥60
We will maintain capability to effectively respond to an emergency.	The city/district/region is prepared for an can effectively respond to an emergency.	New	Advancing	Advancing	Advancing	Maturing	Maturing
We will provide community education initiatives to increase public awareness and readiness for local and regional hazards.	Percentage of residents that have an understanding of what the consequences would be if a disaster struck their area. Based on a two-yearly survey.	New	No survey	80%	No survey	85%	85%
	Percentage of residents that have taken any action to prepare for an emergency. Based on a two-yearly survey.	New	No survey	80%	No survey	85%	85%

## Key assumptions

Assumption	Description	Risks
Community capacity	Communities have capacity and capability to lead their own planning and want support from Council to do so.	Insufficient capacity may lead to stalled community planning and development. Council may need to invest resources in community capacity building.



## Significant effects of providing this activity

Wellbeing	Positive	Negative	How are we addressing these effects
 <p><b>Social</b></p>	<ul style="list-style-type: none"> <li>• Activities are targeted at improving the wellbeing of communities in our District.</li> <li>• Community building activities encourage participation and build tolerance and inclusiveness.</li> <li>• Community organisations are supported.</li> <li>• Improves safety in communities.</li> <li>• Building capacity and capability within communities and with Tangata Whenua assists in achieving local aspirations and supports good decision making.</li> </ul>	<ul style="list-style-type: none"> <li>• Difficulties in engaging with some groups in the community can mean the 'voice' of some parts of the community is not included in decision making.</li> <li>• Unable to prevent natural disasters causing human suffering and trauma on a large scale.</li> </ul>	<ul style="list-style-type: none"> <li>• Effective use of technology and emerging tools to engage with our communities.</li> <li>• Facilitation and support to collaborate with all sectors of the community.</li> </ul>
 <p><b>Cultural</b></p>	<ul style="list-style-type: none"> <li>• Local heritage is preserved and promoted.</li> <li>• Events and programmes that support inclusiveness and ensure cultural diversity is celebrated, help to achieve wider social and cultural wellbeing.</li> <li>• Use of Marae to support Civil Defence.</li> </ul>	<ul style="list-style-type: none"> <li>• Management of the effects of a natural disaster may significantly impact on Tangata Whenua relationships to the land, sea and rivers.</li> <li>• Emergency events and shocks can negatively community connections and relationships.</li> </ul>	<ul style="list-style-type: none"> <li>• Work with hapū and iwi to build their readiness to reduce hazards, respond and recover from disaster.</li> <li>• Work with local communities to build resilience to shocks, stresses and emergencies.</li> </ul>
 <p><b>Environmental</b></p>	<ul style="list-style-type: none"> <li>• Identification of hazards and appropriate steps taken to reduce and manage the risks associated with those hazards.</li> </ul>	<ul style="list-style-type: none"> <li>• Events or activities that are not well managed can cause local environmental effects, such as noise, traffic congestion.</li> <li>• Disasters can cause varying levels of damage to the environment.</li> <li>• Damage to lifelines (e.g. electricity, water supplies) causing wide-spread health and safety issues.</li> </ul>	<ul style="list-style-type: none"> <li>• Support and facilitation role from Council to ensure events and activities are well organised and communicated.</li> </ul>
 <p><b>Economic</b></p>	<ul style="list-style-type: none"> <li>• Arts, culture and events can encourage and support the creative economy, supporting entrepreneurs and businesses to our District.</li> <li>• Lifeline infrastructure, such as water, wastewater and electricity, is managed to ensure continuous supply.</li> </ul>	<ul style="list-style-type: none"> <li>• Prioritisation of essential services in a disaster may have negative consequences to those communities not receiving emergency care.</li> </ul>	<ul style="list-style-type: none"> <li>• Building the capability of local not-for-profit organisations.</li> <li>• The Recovery component of Civil Defence and Emergency Management aims to rebuild and rehabilitate the District damaged as a result of the disaster.</li> </ul>

