

MEETING - AGENDA -

Ngā Take

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*Western Bay of Plenty
District Council*

POLICY COMMITTEE

Komiti Kaupapa Here

PP20

Thursday, 20 May 2019

Council Chambers

Barkes Corner, Tauranga

9.30am



Notice of Meeting No PP20 Te Karere

Policy Committee Komiti Kaupapa Here

Monday, 20 May 2019
Council Chambers
Barkes Corner
9.30am

His Worship the Mayor

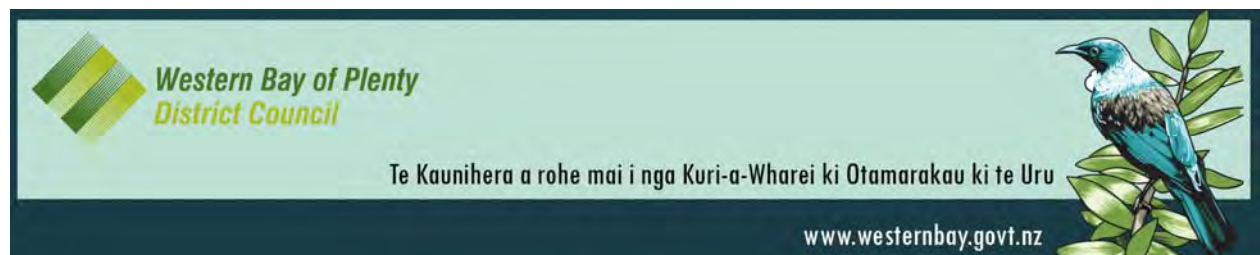
G J Webber

Councillors:

M Williams (Chairperson)
D Marshall (Deputy Chairperson)
G Dally
M Dean
M Lally
P Mackay
K Marsh
M Murray-Benge
J Palmer
J Scrimgeour
D Thwaites

Media
Staff

Miriam Taris
Chief Executive Officer
Western Bay of Plenty District Council



Policy Committee Delegations

Mangai o Te Kaunihera

Quorum:

The quorum for this meeting is six members.

Role

Subject to compliance with legislation to develop plans and policies for the future direction of Council and its communities.

General Delegations

- To exercise all decision-making powers of Council within the Committee's scope of delegated functions and in accordance with its role, and to do anything precedent to the exercise by Council of its powers and duties as specified in Schedule 7 of the Local Government Act 2002 Clause 32 subclause 1 items b and h being specifically the following:
- To undertake on behalf of Council all processes and actions (including consultation) for the development of bylaws, remuneration and employment policy, and policies required to be adopted and consulted on under the Local Government Act 2002 developed for the purpose of the local governance statement precedent to adoption by Council.

Subject to compliance with legislation and the Long Term Plan to resolve all matters of policy and planning which do not require, under the Local Government Act 2002, a resolution of Council. Policy is defined as any matter relating but not limited to, the following:

- Policy Development
- Comprehensive Development Planning
- Environmental policy
- Matters of policy referred by Council, Community Boards or other committees
- Reserve Management Planning
- To conduct policy review and monitor policy variation frameworks
- To undertake on behalf of Council all processes and actions (including consultation) to develop bylaws precedent to the recommendation to Council for adoption of the bylaws

Subject to compliance with legislation and the Long Term Plan to resolve all matters of strategic policy outside of the Long Term Plan process, which does not require, under the Local Government Act 2002, a resolution of Council. Strategic policy is defined as any matter relating but not limited to, the following:

- Overall Infrastructure Strategies and financial Planning/Action Plans
- Policy direction for asset management planning
- To set service standards including levels of service.
- Utilities services/ infrastructure policy and planning
- Road / Transport policy and planning

- To receive and resolve on or recommend to Council or its Committees as appropriate the reports, recommendations and minutes of the following:
 - Regional Land Transport Committee
 - SmartGrowth Implementation Committee
 - And any other Joint Committee, working group or forum as directed by Council.
- To receive resolve on or refer to Council and its Committees as appropriate the recommendations from the Rural Forum.

Resource Management Act 1991 - District Plan Policy Development

- Pursuant to the Resource Management Act 1991 to establish and review objectives, policies and methods to achieve integrated management of the effects of the use, development, or protection of land and associated natural and physical resources of the district by:
- Developing to the point of notification all District Plan and Development Code Changes, variations, designations and reviews and built environment strategies.

Financial Delegations

Pursuant to Section 4(1) of the Public Bodies Contracts Act 1959, the Committee shall have the power to enter into contracts in respect of the Committee's functions to a maximum value of \$5,000,000 for any one contract, provided that the exercise of this power shall be subject to, and within the allocation of funds set aside for that purpose in the Long Term Plan, the Annual Plan and Budget or as otherwise specifically approved by Council.

To report to Council financial outcomes and recommend any changes or variations to allocated budgets.

Other

Pursuant to clause 32(1) of Schedule 7 of the Local Government Act 2002, each of the Mayor and Councillors, whether individually or collectively, the power to listen to and receive the presentation of views by people and to engage in spoken interaction with people pursuant to section 83(1)(d) of the Local Government Act 2002 in relation to any processes Council undertakes to consult on under the Special Consultative Procedure as required by the Local Government Act 2002 or any other Act.

The Committee may without confirmation by Council exercise or perform any function, power or duty relating to those matters delegated by Council in like manner, and with the same effect, as the Council could itself have exercised or performed them.

The Committee may delegate any of its functions, duties or powers to a subcommittee subject to the restrictions on its delegations and provided that any sub-delegation to subcommittees includes a statement of purpose and specification of task.

The Committee may make recommendations to Council or its Committees on any matters to achieve the outcomes required in the role of the Committee but outside its delegated authorities.

Agenda for Meeting No. PP20

Pages

**Present
In Attendance
Apologies**

Public Forum

A period of up to 30 minutes is set aside for a public forum. Members of the public may attend to address the Committee for up to three minutes on items that fall within the delegations of the Committee provided the matters are not subject to legal proceedings, or to a process providing for the hearing of submissions. Speakers may be questioned through the Chairperson by members, but questions must be confined to obtaining information or clarification on matters raised by the speaker. The Chairperson has discretion in regard to time extensions.

Such presentations do not form part of the formal business of the meeting, a brief record will be kept of matters raised during any public forum section of the meeting with matters for action to be referred through the customer contact centre request system, while those requiring further investigation will be referred to the Chief Executive.

PP20.1 **Draft Environment Strategy** 6-17

Attached is a report from the Senior Policy Analyst dated 1 May 2019.

PP20.2 **Draft Communities Strategy** 18-27

Attached is a report from the Senior Policy Analyst dated 8 May 2019.

PP20.3 **Receipt of Policy Committee Information Pack No. PP20**

The Policy Committee Information Pack No. PP20 dated 20 May 2019 has been circulated separately with the agenda.

Recommendation

THAT the open section of the Policy Committee Information Pack No. PP20 dated 20 May 2019 be received and the information noted.

Western Bay of Plenty District Council

Policy Committee

Draft Environment Strategy

Purpose

The purpose of this report is to present the Draft Environment Strategy, for adoption noting that:

- draft Strategy will form part of the consultation for the Long Term Plan 2021-2031.
- key actions set out in the draft will be progressed for consideration through the Draft Long Term Plan 2021-2031. This will include reviews of level of service (where that is identified as an action), financial implications, and a review of the Revenue and Financing Policy.

Recommendation

- 1. THAT the Senior Policy Analyst's report dated 8 May 2019 and titled 'Draft Environment Strategy' be received.***
- 2. THAT the report relates to an issue that is considered to be of low significance in terms of Council's Significance and Engagement Policy.***
- 3. THAT the Policy Committee adopts the Draft Environment Strategy (Attachment A), with amendments, to be progressed through the Long Term Plan 2021-2031.***



Jodie Rickard
Senior Policy Analyst

1. Background

The Policy Committee has held four workshops on the development of the draft Environment Strategy.

The workshops have covered:

- Understanding Council's role and work Council currently does that contributes to achieving environmental outcomes.
- A review of existing feedback and information that Council has on taking action and achieving environmental outcomes (including reviews of community plans, SmartGrowth Forum position papers and iwi / hapu management plans).
- A review of national direction and trends.
- Development of draft focus areas and goals.
- Development of key actions.
- Development of draft targets to measure progress.

The draft Environment Strategy is now ready for adoption. The draft Environment Strategy sets the overall strategic direction. This provides guidance for the work on the key actions (including levels of service reviews) that will be progressed through the Long Term Plan 2021-2031.

Amendments from workshop

The draft Environment Strategy includes the following amendments:

- The addition of Tahataharoa restoration work as a key action (included as Action 10).
- The addition of resource consent monitoring as a current activity that contributes to achieving environmental outcomes.

2. Significance and Engagement

The Local Government Act 2002 requires a formal assessment of the significance of matters and decisions in this report against Council's Significance and Engagement Policy. In making this formal assessment there is no intention to assess the importance of this item to individuals, groups, or agencies within the community and it is acknowledged that all reports have a high degree of importance to those affected by Council decisions.

The Policy requires Council and its communities to identify the degree of significance attached to particular issues, proposals, assets, decisions and activities.

In terms of the Significance and Engagement Policy, this decision is considered to be of low significance because the draft strategy has been developed based on existing community views that emerged through previous engagement processes. These will be tested further through the next phase of consultation on the draft strategy.

3. Engagement, Consultation and Communication

Engagement on the draft strategy including strategy actions will be progressed through the Long Term Plan 2021-2031.

Interested/Affected Parties	Planned Engagement/Consultation/Communication
Tangata Whenua	Workshops with Partnership Forum members.
General Public	Input through engagement phases for 2021-2031 Long Term Plan.
Key Stakeholders	Workshops with key stakeholders to support implementation of key actions (as part of LTP engagement).

An engagement plan for the Long Term Plan 2021-2031 will be developed later in 2019, and will include these actions.

4. Issues and Options Assessment

Option A Adopt Draft Environment Strategy	
Assessment of option for advantages and disadvantages taking a sustainable approach	<p>Advantages:</p> <ul style="list-style-type: none"> Sets draft strategic direction, for consideration through the Long Term Plan. Identifies what actions Council will take to contribute to achieving environmental wellbeing. The draft actions can be progressed from 2019, so that implementation, including costs and funding sources, can be considered through the Long Term Plan 2021-2031. <p>Disadvantages:</p> <ul style="list-style-type: none"> Adopting the Strategy as a draft can sometimes lead to the public and stakeholders thinking the actions have already been decided and that the consultation is meaningless.
Costs (including present and future costs, direct, indirect and contingent costs) and cost effectiveness for households and businesses	There are no specific costs associated with adopting the draft Environment Strategy. There will be costs associated with implementing actions from the strategy. These will be determined, along with funding sources, for consideration through the Long Term Plan 2021-2031.
Other implications	

Option B Do not adopt the Draft Environment Strategy	
Assessment of option for advantages and disadvantages taking a sustainable approach	<p>Advantages:</p> <ul style="list-style-type: none"> • Enables further engagement to take place without Council's position being considered to be already finalised. <p>Disadvantages:</p> <ul style="list-style-type: none"> • Lack of clear strategic direction and actions for consideration through the Draft Long Term Plan. • No mandate for staff. Makes it more difficult to consider the draft actions and do work on what the costs and funding sources to implement those actions might be (as no clear mandate in place). • More difficult to review activity plans (in the LTP) to get alignment with strategic direction, as that direction is not in place.
Costs (including present and future costs, direct, indirect and contingent costs) and cost effectiveness for households and businesses	<p>There are no cost implications associated with no adopting the draft Environment Strategy.</p> <p>Actions that were already budgeted and planned through the 2018-2028 LTP will continue ("business as usual").</p>

5. Statutory Compliance

The recommendations in this report meet the decision making requirements of the Local Government Act 2002 (LGA). The Draft Environment Strategy has been developed primarily from reviewing the direction and actions set out in existing strategies (including SmartGrowth), community plans and iwi/hapu management plans, and considering actions that can enable Council to contribute towards achieving objectives in those various plans.

6. Funding/Budget Implications

There are no funding or budget implications associated with this report.

There are key actions in the draft Strategy that include reviews of levels of service. This work may have funding implications. The reviews will be progressed through the development of the Long Term Plan 2021-2031, including a review of the Revenue and Financing Policy.



Western Bay of Plenty
District Council

Draft Environment Strategy

Vision

A Clean, Green Valued Environment.

Areas of Focus

- Natural Environment.
- Sustainable Living.
- Climate Change Action.

Approach

Manaaki Tinana

Caring for the physical health of the environment.

Manaaki Hinengaro

Sharing and valuing knowledge about the environment.

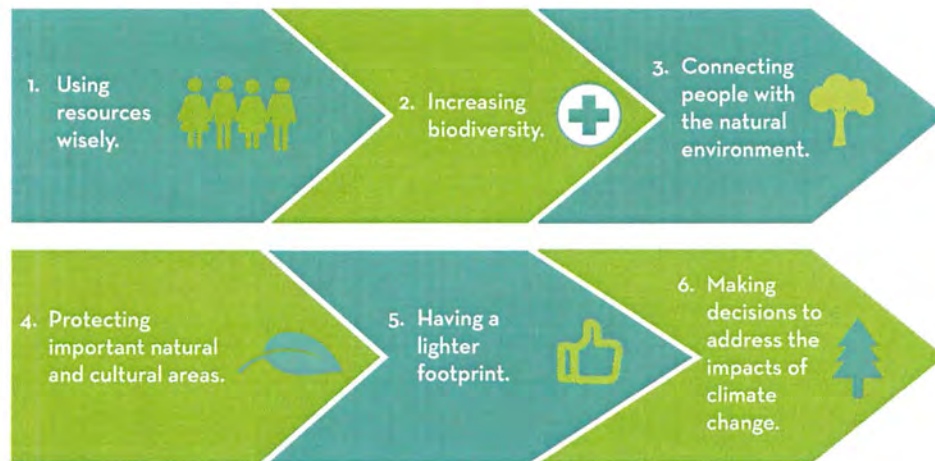
Manaaki Wairua

Protecting sites of natural and cultural significance.

Manaaki Hononga

Fostering strong and effective working relationships, and encouraging collective responsibility.

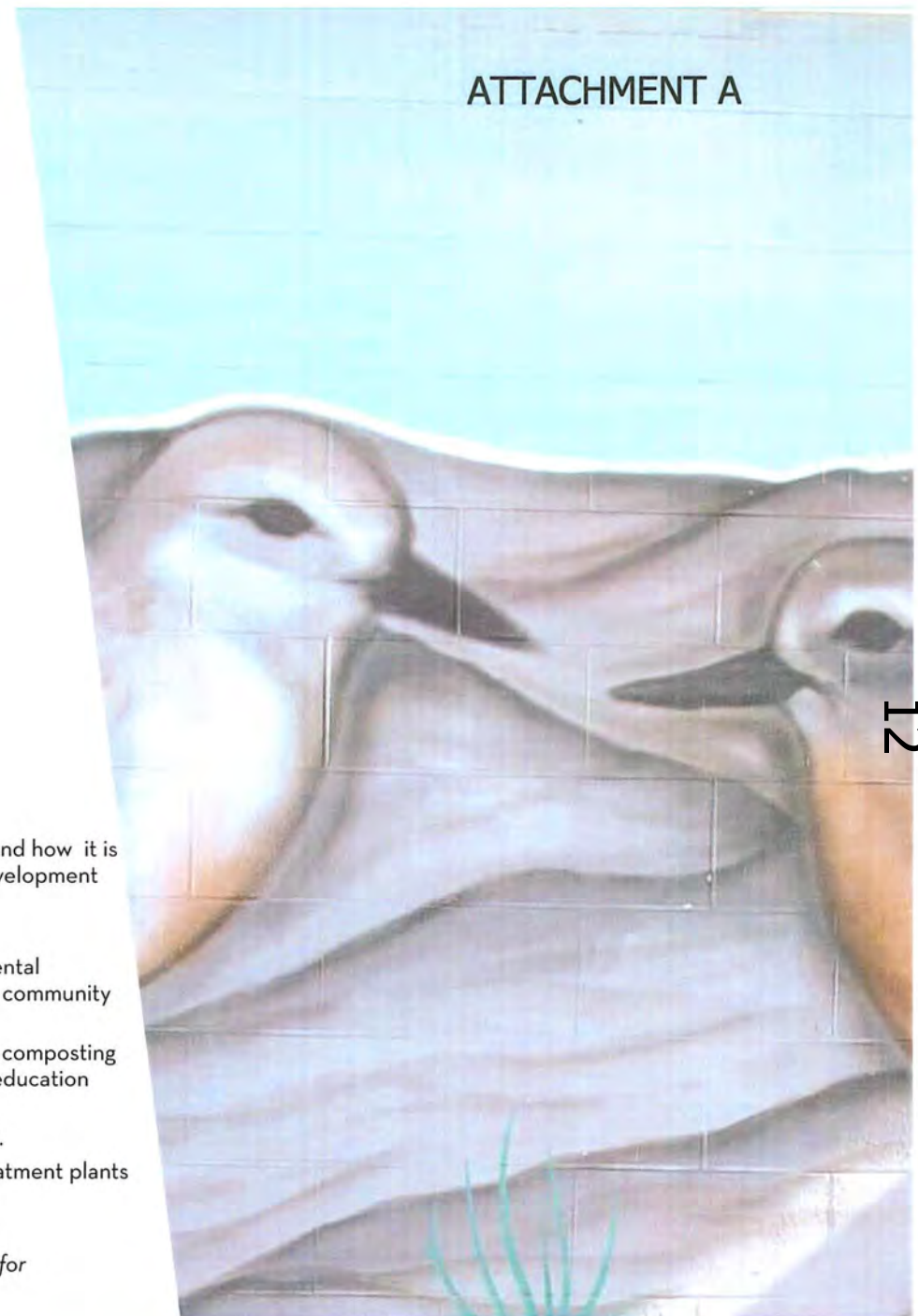
Our Goals



What we will continue to do

- Funding for environmental projects (part of community matching fund).
- Environmental education.
- Environmental monitoring, resource consent monitoring and protection lot monitoring.
- Incentives and rules for environmental protection and enhancement through the District Plan.
- Protection (through rules) of sites of cultural and natural significance through the District Plan.
- Natural hazards modelling and management (through the Natural Hazards Charter with Bay of Plenty Regional Council and Tauranga City Council).
- Review the Built Environment Strategy and how it is delivered through the Infrastructure Development Code.
- Investment in walking and cycling.
- Funding for sustainability and environmental initiatives (through things like Envirohub community service contract and Coastcare).
- Education on waste management (worm composting workshops, envirochallenge, zerowaste education etc).
- Kerbside rubbish and recycling proposal.
- Continuous upgrades to wastewater treatment plants and the stormwater network.

These activities will continue to be the basis of Council's support. The amount of funding and priorities for these areas will be reviewed through the Long Term Plan.



New Actions

What does Council currently do?

Council already fund waste education work, including education in schools, through the waste levy.

Action



Develop a waste education plan.

What comes next?

The Waste Management and Minimisation Plan sets a target of 2945 tonnes of waste to be diverted from landfill, through education and communications.

To achieve this target, a clear plan for education and communications is needed.

What does Council currently do?

Council has a walking and cycling strategy, developed in 2009. This strategy essentially led to the development of the District-wide network, including the Omokoroa –Tauranga cycleway, and Paengaroa to Rotorua connection, and links at Waihi Beach.

From 2019 Council has a specific budget of \$400,000 per annum to develop the walking and cycling network.

Action



Develop a walking and cycling action plan.

What comes next?

The new walking and cycling action plan will update the 2009 strategy, and will prioritise work and funding.

What does Council currently do?

In 2019 Council completed the water metering project, so every property that is connected to Council's water supply now has a water meter. This means usage can be tracked and managed.

In 2018 Council ran a pilot programme to support households to understand their water use and how they could reduce that use. Households were invited to have a water consultation, carried out by a trained professional who showed the householder how to read their meter, how to check for leaks, how to fix minor leaks and how to reduce their water use.

The pilot programme received good feedback from householders that took part.

Action



Develop a water conservation programme.

What comes next?

This action is to review the outcomes from the pilot programme, consider any changes, assess the costs and benefits and make a recommendation for an ongoing water conservation programme.

What does Council currently do?

Council is currently finalising its comprehensive stormwater consents. These are consents issued by the Bay of Plenty Regional Council that apply to a water catchment area, and set out how stormwater will be managed in that catchment.

Action

Review Council's stormwater strategy and bylaw, to include water quality outcomes.

What comes next?

The consents have conditions that require Council to improve the quality of the stormwater discharge.

Council will do this by reviewing its stormwater strategy to include water quality improvements, and by introducing a stormwater bylaw to prevent contaminants entering the stormwater network.

What does Council currently do?

Council provides funding for projects that protect the District's biodiversity, such as fencing, riparian planting, pest control and environmental monitoring.

Council also incentivises protection of habitats through the District Plan. Through the protection lot rule, property owners can receive an additional subdivision 'right' if they permanently set aside an area of their land that has high ecological value. These areas are then covenanted as protection lots.

Action

Develop a programme to implement "Green / Blue" network plans along natural corridors.

What comes next?

The current activities are sometimes delivered in isolation from water quality actions or cultural heritage protection. The idea of a green / blue network plan is to develop a detailed plan for a catchment area that includes how stormwater will be managed, cultural heritage, ecological enhancement and walking / cycling connections into one plan. This plan can then be implemented over a number of years. It can also be used to develop ecological linkages between protection lots, and other protected areas such as land in QE11 covenants or DoC land.

These plans need to be considered within or alongside the work that Regional Council, landowners, iwi / hapu and industry are doing with catchment management plans. It may be appropriate for the network plan and actions to be 'owned' by another organisation (including an iwi or community group) with Western Bay of Plenty District Council contributing towards its implementation.

The priority plan is the gullies network within the Omokoroa Urban Growth Area.

What does Council currently do?

Council has a list of Significant Historic Heritage Features in the District Plan. These Features are safeguarded from disturbance or destruction, and inappropriate development by rules in the District Plan.

Not all significant features are included in the District Plan list. There are sites of significance to tangata whenua that are not included. Council and tangata whenua are working together to protect these sites and their stories.

Action

Work with tangata whenua on mapping cultural heritage sites.

What comes next?

Council and tangata whenua are progressing work to determine the best way to recognise and protect significant and sensitive cultural heritage sites. Funding is available for the mapping of cultural heritage sites, and Council is working with the Tangata Whenua Partnership Forum to review the District Plan rules that give historical and cultural heritages sites protection.

What does Council currently do?

Council has a Recreation and Leisure Strategy that sets out how much reserve land (parks, domains, sportfields, neighbourhood parks etc) the District has now, how much it expects to have in the future, and what that land is likely to be used for. Council then plans to purchase land so that the amount of land available for use meets the needs of the district's growing population.

Action

Develop an open space network plan.

What comes next?

Council is reviewing the Recreation and Leisure Strategy. Through this work we will develop a plan of what parks and open space land is available and where, look at any gaps there might be, and plan to fill those gaps. This work will look at many types of open space and reserve land. It will include areas with high historic and ecological significance, and areas that provide access to waterways and the coast.

What does Council currently do?

Council works to manage energy and resource use efficiently through specific projects, such as the upgrade of a wastewater treatment plan which might include the use of smart technology to reduce running costs.

Action

Develop a corporate sustainability plan.

What comes next?

Council will develop a corporate sustainability plan. This plan will be based on Council's energy audit and measuring the use of other resources to get an understanding of where reductions can be made. The corporate sustainability plan will sit alongside the Corporate Plan and will guide the way Council does business.

What does Council currently do?

Council provides funding for a number of projects and initiatives that encourage the sustainable use of resources, such as worm composting workshops, Para Kore (Marae based rubbish and recycling initiative) and Sustainable Backyards month.

Action



Deliver a community-based sustainability programme.

What comes next?

Through Envirohub we will run a pilot programme called Sustainable Neighbourhoods, to engage households in how to have a lighter footprint, and to understand what their priorities are and how those could be supported.

What does Council currently do?

In partnership with Pirirakau and Bay of Plenty Regional Council, Tahataharoa has been purchased. This is a culturally significant headland at the mouth of the Wairoa River. The partnership intends to regenerate the site as wetland, provide walking and cycling connections and protect its cultural heritage.

Action



Implement the Tahataharoa restoration plan.

What comes next?

A restoration plan is being developed. Once this plan is finalised it can be implemented over a number of years, with work funded from the Councils and other sources.

Indicators of Success

These indicators have been created to provide signals that the actions Council is taking are moving things in the right direction. There are many factors (other than the actions of Council) which contribute to achieving or not achieving success.

Indicator 1.	Waste diverted from landfill is increased by 80% by 2022.	This is the same target adopted in the Waste Management and Minimisation Plan.
Indicator 2.	Trips made by walking or cycling increase year on year.	This can be measured via census data.
Indicator 3.	Water consumption per household reduces year on year.	This can be measured through Council's water meters.
Indicator 4.	The District's tree canopy cover increases year on year.	There is no baseline to assess this measure at the moment. So work will be needed on how to measure this. Staff will discuss how to do this over the next two years.
Indicator 5.	The total area of land restored or enhanced increases year on year.	This target can be measured through Council's state of the environment reporting. There is a baseline for this, however further work will be required to make sure it's accurate.

Environment Strategy - plan on a page



Western Bay of Plenty District Council

Policy Committee

Draft Communities Strategy

Purpose

The purpose of this report is to present the Communities Strategy, for adoption, noting that:

- the draft Strategy will form part of the consultation for the Long Term Plan 2021-2031.
- key actions set out in the draft will be progressed for consideration through the Draft Long Term Plan 2021-2031. This will include reviews of level of service (where that is identified as an action), financial implications, and a review of the Revenue and Financing Policy.

Recommendation

- 1. THAT the Senior Policy Analyst's report dated 8 May 2019 and titled 'Draft Communities Strategy' be received.***
- 2. THAT the report relates to an issue that is considered to be of low significance in terms of Council's Significance and Engagement Policy.***
- 3. THAT the Policy Committee adopts the Draft Communities Strategy (Attachment A), with amendments, to be progressed through the Long Term Plan 2021-2031.***



Jodie Rickard
Senior Policy Analyst

1. Background

Council has an existing Communities Strategy that sits within the Long Term Plan 2018-2028. Council agreed to review this strategy as part of the Policy and Planning Team's 2018 and 2019 work programme.

The Policy Committee has held four workshops on the review of the draft Communities Strategy.

The workshops have covered:

- Understanding Council's role and the work Council currently does that contributes to achieving community (social / cultural) outcomes.
- Understanding the existing strategy, what activities it covers, potential gaps and future direction.
- A review of existing feedback and information that Council has on taking action and achieving community outcomes (including reviews of community plans, SmartGrowth Forum position papers and iwi / hapu management plans).
- A review of national direction and trends.
- Development of draft focus areas and goals.
- Development of key actions.
- Development of draft indicators of progress.

The draft Communities Strategy is now ready for adoption. The draft Communities Strategy sets the overall strategic direction. This provides guidance for the work on the key actions (including levels of service reviews) that will be progressed through the Long Term Plan 2021-2031.

Amendments from workshop

The following amendments have been made to the draft Communities Strategy:

Inclusion of community safety and wellbeing to Focus Area 1. This is to incorporate Council's regulatory functions, which promote safety, wellbeing and enhanced sustainability of our built and natural environment.

2. Significance and Engagement

The Local Government Act 2002 requires a formal assessment of the significance of matters and decisions in this report against Council's Significance and Engagement Policy. In making this formal assessment there is no intention to assess the importance of this item to individuals, groups, or agencies within the community and it is acknowledged that all reports have a high degree of importance to those affected by Council decisions.

The Policy requires Council and its communities to identify the degree of significance attached to particular issues, proposals, assets, decisions and activities.

In terms of the Significance and Engagement Policy this decision is considered to be of low significance because the draft strategy has been developed based on existing community views developed through previous engagement processes.

These will be tested further through the next phase of consultation on the draft strategy.

3. Engagement, Consultation and Communication

Engagement on the draft strategy including strategy actions will be progressed through the Long Term Plan 2021-2031.

Interested/Affected Parties	Planned Engagement/Consultation/Communication
Tangata Whenua	Workshop with Partnership Forum members.
General Public	Input through Phase 1 Pre-engagement for 2021-2031 Long Term Plan
Key Stakeholders	Workshops with key stakeholders to support implementation of key actions (as part of LTP pre-engagement).

An engagement plan for the Long Term Plan 2021-2031 will be developed later in 2019, and will include these actions.

4. Issues and Options Assessment

Option A Adopt Draft Communities Strategy	
Assessment of option for advantages and disadvantages taking a sustainable approach	<p>Advantages:</p> <ul style="list-style-type: none"> Sets draft strategic direction, for consideration through the Long Term Plan. Identifies what actions Council will take to contribute to achieving social / cultural wellbeing. The draft actions can be progressed from 2019, so that implementation, including costs and funding sources, can be considered through the Long Term Plan 2021-2031. <p>Disadvantages:</p> <ul style="list-style-type: none"> Adopting the Strategy as a draft can sometimes lead to the public and stakeholders thinking the actions have already been decided and that the consultation is meaningless.
Costs (including present and future costs, direct, indirect and contingent costs) and cost effectiveness for households and businesses	There are no specific costs associated with adopting the draft Communities Strategy. There will be costs associated with implementing actions from the strategy. These will be determined, along with funding sources, for consideration through the Long Term Plan 2021-2031.
Other implications	

Option B	
Do not adopt the Draft Communities Strategy	
Assessment of option for advantages and disadvantages taking a sustainable approach	<p>Advantages:</p> <ul style="list-style-type: none"> • Enables further engagement to take place without Council's position being considered to be already finalised. <p>Disadvantages:</p> <ul style="list-style-type: none"> • Lack of clear strategic direction and actions for consideration through the Draft Long Term Plan. • No mandate for staff. Makes it more difficult to consider the draft actions and do work on what the costs and funding sources to implement those actions might be (as no clear mandate in place). • More difficult to review activity plans (in the LTP) to get alignment with strategic direction, as that direction is not in place.
Costs (including present and future costs, direct, indirect and contingent costs) and cost effectiveness for households and businesses	<p>There are no cost implications associated with not adopting the draft Communities Strategy.</p> <p>Actions that were already budgeted and planned through the 2018-2028 LTP will continue ("business as usual").</p>

5. Statutory Compliance

The recommendations in this report meet the decision making requirements of the Local Government Act 2002 (LGA). The Draft Environment Strategy has been developed primarily from reviewing the direction and actions set out in existing strategies (including SmartGrowth), community plans and iwi/hapu management plans, and considering actions that can enable Council to contribute towards achieving objectives in those various plans.

6. Funding/Budget Implications

There are no funding or budget implications associated with this report.

There are key actions in the draft Strategy that include reviews of levels of service. This work may have funding implications. The reviews will be progressed through the development of the Long Term Plan 2021-2031, including a review of the Revenue and Financing Policy.



Draft Communities Strategy



Outcomes

In the Western Bay of Plenty, no matter what age you are:

1. People feel safe and welcome.
2. People are connected and feel they belong.
3. People can be active and healthy, and enjoy the outdoors.
4. People have access to adequate housing.
5. People can learn and contribute.

Principle and way of working

“The knowledge of what makes a great community, sits within that community.”

“Mā te hāpori anō te oranga o te hāpori”

Council will work with communities to build:

- Whakawhanaungatanga – Relationships.
- Manaakitanga – Support.
- Oritetanga – Equal Opportunity.



Priorities

There are four areas Council has identified as priorities in the short term:

Older people



Digital enablement



Young people



Events



Council will focus on these areas through its current activities, and through new actions set out in the strategy.



Focus areas

Focus area 1.

Supporting community-led initiatives, and community safety and wellbeing

Council runs several programmes that support community-led initiatives. Council's regulating functions promote safety, wellbeing and enhanced sustainability of our built and natural environment. There are some new actions identified in the draft Communities Strategy. Council's current activities and new actions are set out here:

Current Activities

- Community Plans
- Community Matching Fund
- Facilities in the Community Fund
- Marae Sustainability Initiatives
- Regulatory functions - e.g. animal control, health and safety
- Civil Defence Emergency Management Community Response Plans

It is planned for these activities to continue to be the basis of council's support. The amount of funding and priorities for these areas will be reviewed through the Long Term Plan.

New actions over the next 3 years

1. Review criteria for community matching fund and Facilities in the Community Fund (including funding source) to ensure they are fit for purpose.
2. Complete the readiness toolkit for community plans.
3. Review process for including actions from community plans into Council activity plans.
4. Consider opportunities to establish more education around regulatory requirements, and in particular for dog control. **Additional budget required.**
5. Agree Council's role in events, and whether funding to support events is required. This will be done through the events plan.

Focus area 2.

Supporting community networks and organisations

Council provides support to community networks and organisations, mainly through community service contracts. These contracts and programmes contribute to achieving the outcomes of the draft Communities Strategy. The current activities and new actions are set out here:

Current Activities

- Welcoming Communities Programme
- Safer Communities programme
- Community Service Delivery Contracts with:
 - Surf Lifesaving BOP
 - Sport BOP
 - Katikati Community Centre
 - Creative Bay of Plenty
 - Citizens Advice Bureau
 - Katch Katikati
- EPIC Te Puke
- Tauranga Regional Art Gallery
- Western Bay Museum
- Te Puke EDG
- Waihi Beach Events and Promotions
- Creative Bay of Plenty

It is planned for these activities to continue to be the basis of council's support. The amount of funding and priorities for these areas will be reviewed through the Long Term Plan.

New actions over the next 3 years

1. Invest in establishing an age friendly community in Waihi Beach, with possible expansion to other areas. Consider the approach to be taken across the district. **Additional budget required to deliver action.**
2. Consider development of an age-friendly plan for the District.
3. Plan and fund new ways to engage with youth and involve them in decision making - **Additional budget required to deliver action.**
4. Review funding for the Safer Communities programme as part of the re-accreditation programme.
5. Review key performance measures in community services contracts to improve links to outcomes in the draft Communities Strategy.
6. Ensure progress on the implementation of the Arts and Culture Strategy and Digital Enablement Plan is reported back to Council on a regular basis.

Focus area 3.

Providing Community Facilities

Community Facilities are:

- Libraries and service centres
- Pensioner Housing
- Community Halls
- Cemeteries
- Facilities in parks and reserves, such as playground, public toilets, boat ramps and walkways / cycleways

Community facilities provide opportunities for the community to connect, remember their loved ones and their history, learn, be creative, take part in sports and recreation, and live in affordable accommodation.

New actions over the next 3 years

1. Complete the review of the community halls policy and pensioner housing activity.
2. Review the Recreation and Leisure Strategy to ensure the land and facilities Council provides meet community needs.
3. Review the level of service for libraries/ service centres and consider including community meeting space within new builds.
4. Ensure libraries are a key vehicle to deliver on the digital enablement plan.
5. Complete the feasibility study for a community centre in Maketu, and work with the community to implement the outcomes of that study.
6. Complete the level of service review for cemeteries, to determine if any more space is needed. Make decisions on whether to provide for memorial gardens and natural burials.

Current activities

Cemeteries

Council provides 4 cemeteries; in Katikati, Maketu, Te Puke and Oropi. Council is reviewing the level of service for cemeteries to determine if more land is needed, and to make decisions on providing for memorial gardens and natural burials.

Community Halls

Council does not own community halls. However, as part of The Centre - Patuki Manawa, Council now owns and manages The Hub, which is essentially an extension of the library that provides a community 'gathering space'.

Council is currently reviewing the community halls policy. The review will look at Council's role in community halls, and how community halls are funded and operated. A number of hall committees have indicated that they would like targeted rates and/or areas of benefit reconsidered.

Libraries and Service Centres

Council provides libraries and service centres in Katikati, Omokoroa, Te Puke and Waihi Beach. Council aims to provide a set amount of library space and books per head of population. Our goal is to provide 32m2 of library space for every 1000 residents. Currently we provide 20m2 of space for every 1000 residents. We also aim to have 1.6 library items available per person. We are currently exceeding that, with 2.19 items available per person.

Pensioner Housing

Council owns pensioner housing in Waihi Beach, Katikati and Te Puke. As part of the Housing Action Plan, Council agreed to review its role in pensioner housing, with a view to increasing the availability of housing for pensioners. This work is programmed for 2019/20.

Parks and Reserves

Council provides community facilities within its parks and reserves network, such as playgrounds, public toilets, boat ramps and walkways / cycleways.

Council's Recreation and Leisure Strategy sets out the land and facilities Council provides through the parks and reserves network, and what will be provided to meet community needs in the future.

Focus area 4.

Our approach to Housing

Council has recently adopted the Housing Action Plan, and we are now working towards delivering on that plan.

Delivery of the Housing Action Plan is considered part of Council's current activities. Progress reports will be made to the Operations Committee.

Focus area 5.

Delivery of Te Ara Mua key actions

Te Ara Mua is the Tauranga Moana / Te Arawa Ki Takutai Partnership Forum's strategy. There are some key actions from Te Ara Mua that relate specifically to community building.

These include:

- Developing a Te Reo Māori Strategy
- Preparing a Marae Toolkit to support marae as key community places

Both of these actions have been included for development in the work programme in 2018/19 and 2019/20. So, they are considered to be 'Business As usual' actions.

Progress against Te Ara Mua is reported to the Partnership Forum twice a year.

New actions

The Takawaenga team will be working with the Tauranga Moana Te Arawa Ki Takutai Partnership Forum to review Te Ara Mua in

New actions will come out of this review.

Indicators of Success

These indicators have been created to provide signals that the actions Council is taking are moving things in the right direction. There are many factors (other than the actions of Council) which contribute to achieving or not achieving success. The indicators are a guide only, which help Council to assess its activities.

Indicator 1.	Increasing rates of physical activity.	Indicator 4.	Improving feelings of safety.	Indicator 7.	Improving perception of support for newcomers.
Indicator 2.	Increasing engagement in the arts.	Indicator 5.	Increasing volunteering rates.	Indicator 8.	Improving adequacy of housing.
Indicator 3.	Ease of access to open space.	Indicator 6.	Increasing satisfaction with people's involvement in decision making.	Indicator 9.	Improving perception of opportunities for learning.