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# WAIHI BEACH WARD **COMMUNITY PLAN**

28 JANUARY 2020

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Waihi Beach is a special and unique place. This community planning process gives a chance to chart a course for the future - community choice, community voice.



## He karere mai te Roopu Hononga - Message from the Connectors

This Community Plan (the Plan) for Waihi Beach sets out a vision and direction for where we want to be by 2029.

We start our journey with a sense of pride, ambition and optimism. The Connectors Group are committed to shaping Waihi Beach into the best that it can be.

The Connectors know that there is so much to be proud of in Waihi Beach and you, our local community, have told us what you care about in this area and see it as a thriving community. In putting together this Plan, the Connectors recognise our strengths - the richness and diversity of our landscape and cultural and natural heritage, but we're also made aware of the things which need to be improved. Using what you have told us from our engagement process, this Plan has developed four main objectives and a list of actions to implement over the next 10 years.

While we have identified the key issues and objectives we want to see achieved, this is only the start of a long process. Next will be the delivery of an implementation plan which will set specific targets and timeframes.

The Connectors will continue to listen and engage with the community to ensure that we achieve this Plan by working together.

*"Our plan will be an important tool to determine our future for Waihi Beach in a unified and all-inclusive way.....kotahitanga"*

*Reon Tuanau, Ngāi Te Rangi Iwi Trust and Co-Chair Connectors Group*

*"This is your plan, based on what you've told us, designed to achieve positive outcomes for all who live in, work and visit the Waihi Beach area."*

*Dame Peggy Koopman-Boyden, Co-chair Connectors Group*



### The Connectors Group

This is a group of community representatives dedicated to driving the Plan towards completion and implementation. Members of this group have been selected as they understand the context of the community, belong to a range of interest groups and can network for opportunities and partnerships.

#### Members

Reon Tuanau (Co-Chair)  
Peggy Koopman-Boyden (Co-Chair)  
Alan Kurtovich  
Allan Sole  
Andrew Kennedy  
Don Fraser  
Jim Cowern  
John Mutlow  
Kelly Moselen  
Marilyn Roberts  
Ross Goudie  
Sue-Ellen Parker  
Trish Coates

*Portia McKenzie (Independent Facilitator)*

## Te rāpopotonga pou matua - Executive Summary

Waihi Beach is a special and unique place, with a rich natural landscape and a diverse and vibrant cultural heritage. In order to protect what makes it so special, and to chart a course for our future, the Community Planning process has given the community an opportunity to share their voice.

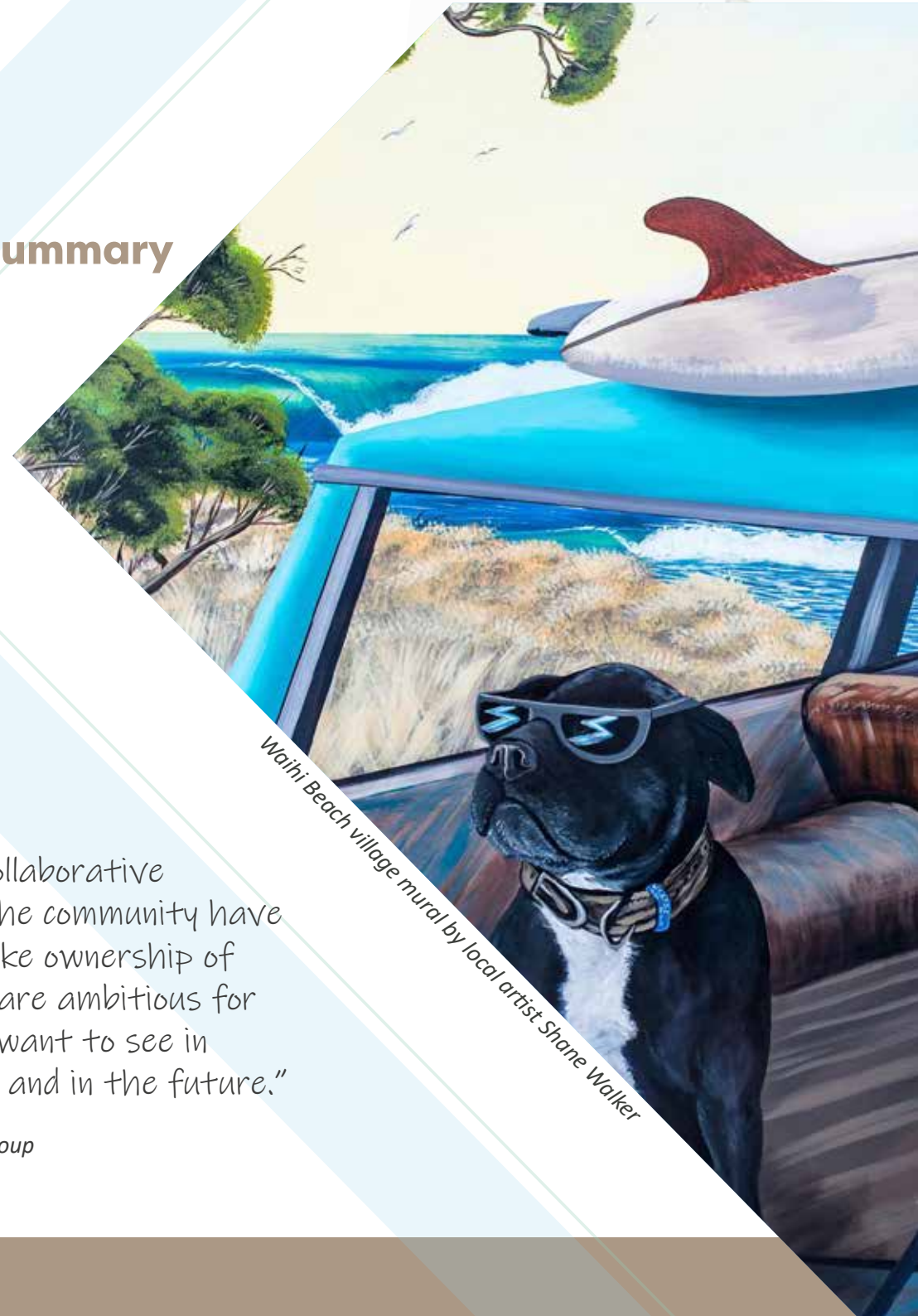
This Plan is for the entire Waihi Beach ward and includes Bowentown and Athenree. The process has been driven by interest group representatives within the community – known as the Connectors Group. The group took into consideration research and statistics, the previous plan and what is happening regionally so they are aligned with both the past and the current. Gauging an understanding of the community aspirations from a number of public workshops, challenges and opportunities have been identified. This has led to four key objectives and a list of agreed actions.

From here the Plan moves into the implementation phase.

This Plan is the outcome of this initiative - "Community Choice, Community Voice".

*"This Plan is a collaborative process, where the community have the chance to take ownership of the actions. We are ambitious for the changes we want to see in Waihi Beach now and in the future."*

*Allan Sole, Connectors Group*



*Waihi Beach village mural by local artist Shane Walker*

# 1. Tīmatanga Kōrero - Introduction

## 1.1 He aha tēnei mea te mahere hāpori? What is community planning?

Community Planning is about local people working together with public, private and voluntary organisations to plan and deliver better services that make a real difference to their lives. In essence, it is a process that focuses on developing and achieving long term objectives for improving the social, economic, environmental and cultural wellbeing of a community.

*Community Planning - by community, for community.*



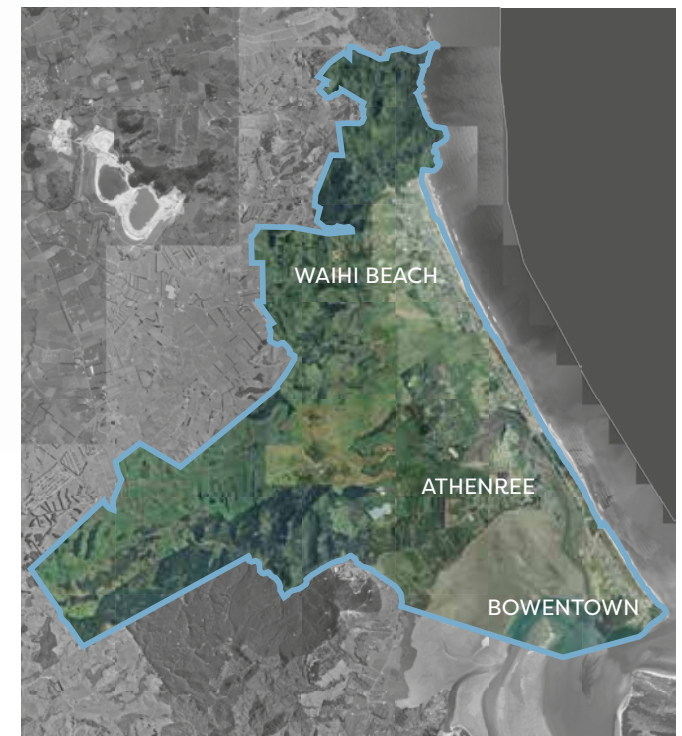
Ma te hoe ngātahi o te waka ka tātuki pai te kaupapa  
By way of rowing the waka in unison the outcome will be achieved

## 1.2 Kei hea te mahere e noho ana? How is a community plan used?

- Helps a community to signal to regional and national bodies what is important to the local people so that these aspirations and actions can be integrated into their respective planning too.
- Helps inform and guide priority projects that the community want to lead and progress.
- Signals opportunities for collaboration and partnerships between iwi, community organisations and businesses.
- Can be used for submissions into Annual Plans, Long Term Plans, Reserve Management Plans and District Plans.
- Helps inform new residents of the key projects the community is working on.
- Helps give guidance and clarity to funding and grant applications.

## 1.3 Te rohe takiwā o Waihi Beach? What area does the plan cover?

This Plan covers the Waihi Beach ward boundary. It includes the North End to the end of Orokawa Bay, Waihi Beach itself (including the commercial village), Pio Shores, Bowentown, Island View and Athenree, as well as the rural area adjacent to the Bay of Plenty regional boundary. **Where this Plan refers to Waihi Beach it includes these communities within the entire ward.**



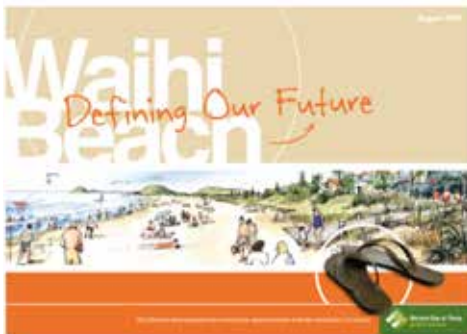
## 1.4 Te anga whakamuri? What has already been done?

The previous Community Plan was completed in 2007 and many of the actions have been completed while others have been parked for various reasons.

The 2007 Community Plan identified eight focus areas:

- Potential Growth Areas
- Culture, Heritage and Events
- Economy
- Social and Community
- Recreation
- Getting Around
- Development
- Environment, Beach and Harbour

Now, twelve years later, it is time to revisit the plan and to chart a vision and direction for the next decade to 2029.



## 1.5 I pehea te waihanga o te mahere? How was the plan developed?

The drafting of the Community Plan has been a Community Board and community led initiative which started in July 2019 and included a series of public workshops in September 2019 and January 2020. Key points include:

- The consultation has been a non-technical process so that people felt comfortable to participate and contribute.
- Participants were provided key information on the area, population trends, a history of our cultural heritage and a profile of the regional government environment, so that they could provide contextualised and informed feedback.
- Drafting of this Plan has included a review of existing reports and research available.
- No government organisations have been involved in the Plan's development. This means that the outcomes represent a true and authentic community voice.



*"The previous Community Plan was written over a decade ago and it is now time to work on developing our aspirations together for the next 10 years."*

*Trish Coates, 2007 Connectors Group Member and Connectors Group for this Plan*

## 1.6 Te mata o to tātou hāpori Community profile

The Statistics New Zealand census shows that the Waihi Beach Ward residential population rose from 3,150 in 2013 to 3,671 as of the end of March 2018, or an increase of 521 people. By comparison, in the 17 years from 1996 to 2013 the population growth in the Waihi Beach Ward was only 165 people. This puts the population growth of Waihi Beach Ward of over 15% increase (in the 2013-2018 period) whereas Auckland was just 11%.

The total population aged 65 and over has increased from 25% in 2013 to 30% in 2018.

There were 259 building consents issued by Western Bay of Plenty Council for new dwellings from 2013-2018, 63 of these have been during 2018.

Visitor population however is quite different and difficult to measure. Anecdotally there are anywhere between 20,000-25,000 visitors during peak periods. This puts pressure on public services often designed for the residential population alone.

With Waihi Beach being identified as a significant residential growth area in the regional SmartGrowth strategy, population growth is projected to continue which reinforces the need for this community plan.



*"Up till 2013 we really had no noticeable growth, but people are now valuing their recreational time more and spending more time in Waihi Beach more consistently throughout the year."*

*Andy Kennedy, owner Flatwhite and member of Connectors Group*



*Visitors to the annual Summer Fair each January can peak at over 10,000*

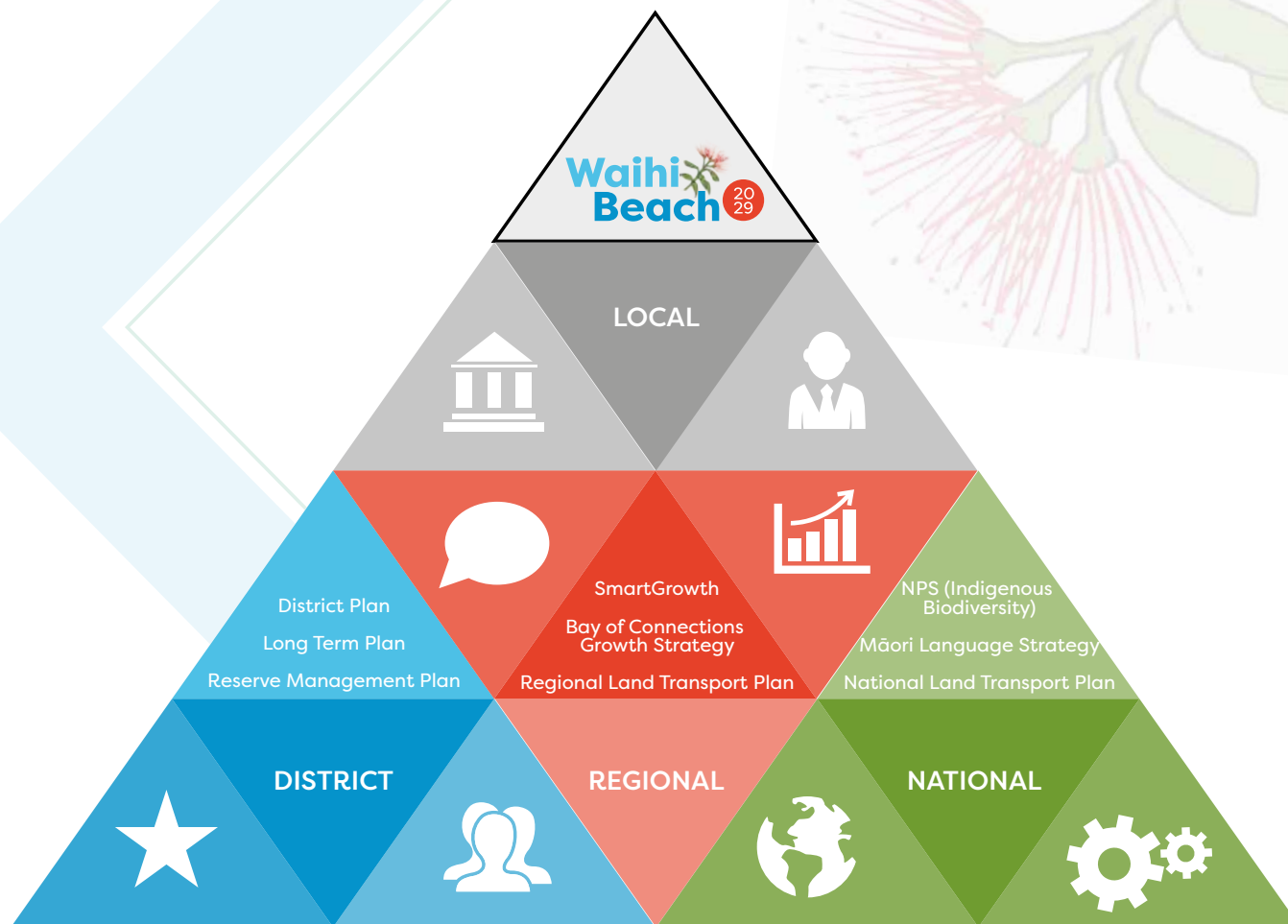
## 1.7 Te horopaki o te rohe nui The regional context

While community plans must be driven by local people, aligning with regional strategies will help partners integrate the actions into their own business plans.

Waihi Beach is part of the Western Bay of Plenty District and the Council develops a Long Term Plan (LTP) every three years (each plan has a ten year window meaning it can link with activities and decisions of the past, but keep iterating its future based on new information and activities).

While the LTP provides the overarching direction for the district, each individual community (including Waihi Beach) has the opportunity to capture aspirations and to implement their own actions, through a Community Plan.

In addition, there is a need to consider SmartGrowth which was launched in 2004 to provide a unified vision, direction and voice for the future of the wider Western Bay of Plenty. By way of example of impact, Waihi Beach is listed as a growth area where future residential developed is expected and where support will be required to help develop a great place to live, learn, work and play.



SmartGrowth provides a unified vision, direction and voice for the future of the Western Bay of Plenty as we help develop a great place to live, learn, work and play.



## 1.8 Ngā wāriu me ngā tūtukitanga ahurea?

### Cultural values and goals

Waihi Beach is a rich landscape of Māori and European history. The area has sustained tangata whenua for centuries and supported the establishment of the mining industry. There are many sites of cultural and historical significance. The pa at Te Kura a Maia and Mananui (Bowtown Heads) which stand as sentinels, and Koutunui and the impressive Puketoki pa (at Athenree) which are further testament to the rich cultural history. Equally significant is Ngā Kurī a Whareī at Waiorooro (Three Mile Creek), with landmark sites that pre-date the arrival of one of the first waka to New Zealand.

To support the development of this Community Plan, iwi have been essential contributors to the vision and recognise the value of participation.

Te Whānau a Tauwhao are the tangata whenua who reside at Waihi Beach and their marae, Otawhiwhi is located on the harbour shore at Bowtown. They are part of Ngāi Te Rangi Iwi.

**Hapū (sub-tribe)** - Te Whānau o Tauwhao

**Rohe (district)** - Mātaatua

**Rūnanga (tribal Council)** - Ngāi Te Rangi

Ngāi Te Rangi is a unified, sustainable, thriving, innovative and culturally successful iwi, positioned and resourced to determine its own destiny. They have clear aspirations for Waihi Beach and have recently developed their strategic plan and identified five goals:

1. Develop cultural competence and confidence
2. Heighten awareness and involvement in a pristine environment
3. Seek excellent quality of life
4. Resource to realise our economic wellbeing
5. Leadership is accountable, visible, connected and responsive

Modern Waihi Beach is characterised as a beachy, relaxed community that is welcoming and friendly and it's a place where local arts and crafts are produced and valued. Community celebrations are varied and events are important to the social cohesion and fabric.

### Pepeha

Ko Mauao me Hikurangi ngā maunga  
 Ko Tauranga te moana  
 Ko Mataatua te waka  
 Ko Ngāi Te Rangi te Iwi  
 Ko Te Whānau a Tauwhao te Hapū  
 Ko Waiiau te awa  
 Kei Otawhiwhi te marae  
 Tihei mauriora



Otawhiwhi Marae located at Bowtown is home to Te Whānau a Tauwhao

*He toroa whakakopa au nā runga o Kārewa, he pōtiki manawa ā nā Ngāi Te Rangi  
 I am a soaring albatross high above Karewa, a stout-hearted child that belongs to Ngāi Te Rangi*



## 1.9 Ngā patapātai Challenges

- As the population changes, health and social services will also need to meet the changing needs.
- Waihi Beach is isolated, bound by a harbour at one end and forest land at the other and has only two physical entrances
- There are poor transport connections to neighbouring towns
- Athenree is disconnected from the beach and neighbouring communities with only a single entry and exit
- The tourism and hospitality sector dominate the employment market
- There is growing concern about the effects of climate change and the potential impacts it could have for the future
- There is lack of suitably zoned land to develop that is environmentally and economically suitable for future growth
- There are a significant influx of visitors during the summer period
- The library is disconnected from the village, and there are limited ways to collaborate

## 1.10 Kōwhiringa Opportunities

- Ngāi Te Rangi and others within the community have a clear vision and interest to lead cultural initiatives
- There are a large number of cultural and historic sites of significance that could be shared by locals to visitors
- The community includes a large number of highly skilled and experienced residents
- There is a large voluntary base and a real willingness to contribute and make a difference
- The village is compact and at the heart of the community with high quality goods and services
- The two entrances provide clear gateways to welcome visitors
- The beach is one of the most beautiful swimming beaches in New Zealand enjoying picturesque views to Tuhua (Mayor Island)
- The community is very environmentally aware and natural boundaries make it easy to implement environmental initiatives



*“While the residents of Athenree feel socially connected to Waihi Beach, it is physically difficult to access and children can only access the beach by car”*

*Sue-Ellen Parker, Athenree Action Group Chair and Connector Group*



*Waihi Beach Primary School often use the beach as their “playground”*

## 2. Ngā whakaaro o te tangata - What people think

### 2.1 Ngā whakaaro o te tangata

Feedback from the workshops

#### People

There is a need for widespread provision and opportunities for children and young people to participate in sport, creativity and green spaces. Older people would like to age in place, supported by accessible spaces to encourage social connection. There is a need for safe and accessible beaches and facilities and better transport to neighbouring towns for quality medical care.

#### Valuing the Beach

The beach is the largest, most used natural asset and is considered the main 'playground' within the community. There needs to be better accessibility for those less mobile and inclusion of facilities that support and encourage use (such as shelter, BBQs, seats, fountains and showers).

#### Connectivity

Connectivity was high on the agenda – both physically and socially. Better walking, cycling and facilities for horse riding was mentioned. Physically there are three distinct neighbourhoods, that are disconnected but identify as one. The concept of a 'Community Hub' was a popular one – creating a facility for collaborative services such as library, health, education, childcare,



training, business, enterprise and social connection.

#### Safety

The speed of cars was discussed a number of times and the lack of safety that comes with it. Cameras at the community entranceways were also mentioned.

#### Cultural Identity

There was a recognition that there is little knowledge of history and that this could give a better sense of place and respect to both visitors and locals. The aspirations of Te Whānau a Tauwhao ki Otawhiwhi align directly with this.

#### Environmental Enhancements

The natural environment was recognised as one of the key reasons why people live and invest in Waihi Beach and that this needs to be protected for future generations. There is a recognition that water quality needs to be better and we need to prepare for climate change. Protection of the marine environment was mentioned often. Protecting indigenous environments

*"The beach is our biggest community playground, we need better accessibility, furniture and facilities so we can enjoy it more"*  
Kelly Moselen, Connectors Group



Residents at the workshop held in the Waihi Beach Community Hall



Students from Waihi Beach Primary School having their say

## 2.2 Ngā kaupapa matua The Objectives and Action Items

Taking into consideration the community profile and what was heard, four high level objectives were defined into the wellbeing areas of social, economic, environment and cultural.

Not all suggestions raised in the workshops could be included. Some matters are subject to other processes and therefore to avoid duplication have been omitted here. Others are operational and have been forwarded onto other agencies to address.

*“The workshops gave people a great opportunity to discuss between themselves what was important to them to protect as well as raising what they think could be done better”*

*Marilyn Roberts, Waihi Beach Community Board and Connectors Group Member*



### SOCIAL

01

**OBJECTIVE:**  
SUPPORT A CONNECTED  
AND SAFE COMMUNITY



### ECONOMIC

02

**OBJECTIVE:**  
CREATE A THRIVING AND  
DIVERSE ECONOMY



### ENVIRONMENT

03

**OBJECTIVE:**  
PROMOTE A SUSTAINABLE  
AND NURTURED ENVIRONMENT



### CULTURAL

04

**OBJECTIVE:**  
ENABLE OUR STRONG  
CULTURAL IDENTITY



## SOCIAL

# 01

**OBJECTIVE:**  
SUPPORT A CONNECTED  
AND SAFE COMMUNITY

While the community is supportive, friendly and welcoming, there is a desire to remain connected both physically and socially as well as feeling safe while doing so.

While much work has already been done on cycleways, there is a need for better physical connection between neighbourhoods and homes to places of interest (such as the beach, village, school and recreation spaces).

Connection from Athenree to Waihi Beach and the adjacent neighbourhoods is only via the main road where there are high speeds and no footpath or cycleway provisions, making travel mostly by vehicle only. Connection of this community to the beach and the village centre is vital to encourage older and young people in Athenree for their lifestyle. This will encourage more housing growth in Athenree as it becomes a more livable community.

A cycleway connection is also important from Waihi Beach North End to Waihi town, for both environmental enhancements and economic growth.

High car speed throughout Waihi Beach is noticed by many in areas frequented by older and young people. A safety review in high activity areas (and in particular through the village centre) and creation of a plan to include reduced speeds and traffic calming measures will provide for a safer community and encourage people to walk and cycle more.

Accessibility is important to many - both old and young. To ensure the community is inclusive, accessibility throughout the community needs to be improved - to the beach and other community facilities. With a staged plan in place improvements can be slowly worked on over time.

Libraries can be the heart of a community, they provide spaces to gather, places for people looking to connect with others, community information and are free, warm and dry places to gather. How library services are offered could be explored with consideration to pair with other services such as a digital business hub, information centre, shared office space, medical centre or day care centre.

*"The need for a community hub central to the village that encourages business development and social cohesion just kept coming up in the workshops, this is a project that is achievable"*

Don Fraser, Residents and Ratepayers Association and Connectors Group



*Views to Tuhua (Mayor Island) is one of Waihi Beach's best natural asset*



## ECONOMIC

# 02

**OBJECTIVE:**  
CREATE A THRIVING AND  
DIVERSE ECONOMY

To create a diverse economy priority will be given to job creation, upskilling and training in a range of industries. Support for small to medium sized enterprises must continue across all sectors. Enterprise and innovation in agriculture and aquaculture must be driven forward.

Planned and proposed major capital projects must be implemented.

Previous work on the town centre needs to be revived and reviewed with a focus on putting people first. Included in this is support for a community or business hub focusing on digital technology which could be explored to include library services.

Quality entranceways to the ward will give a sense of arrival for visitors and the creation of a destination management plan will help to get the most out of them. The community needs its own brand to pitch to national and international tourists and to give cohesion to marketing, information, signage and interpretation panels.

The natural environment can be capitalised more as tourism assets by bringing to the surface cultural and historical heritage features. This could be in partnership with local historical groups and tangata whenua. The core objective here is of creating jobs and getting more people to visit, spend more and stay overnight in the low season.

Events at Waihi Beach are important to the economy as well as providing opportunities to celebrate, gather and connect with others in the community. However, infrastructure is needed to encourage interest groups to lead events effectively and efficiently with a focus on providing more outdoor events at Wilson Park.

*“The village look, feel and layout needs to be updated to support the busy summer season and growth of the businesses”*

Alan Kurtovich, Hammer Hardware and Connectors Group



*Many visitors to Waihi Beach enjoy a trip to the Trig Walk*



## ENVIRONMENT 03

### OBJECTIVE: PROMOTE A SUSTAINABLE AND NURTURED ENVIRONMENT

Waihi Beach is home to many precious environments which people have fostered and cherished for generations. There is also the growing concern and a need to make a significant contribution to climate change. The delivery of the Plan must produce sustainable actions that protect the environment and leave a legacy for future generations.

At a high level, the development of a clear open space strategy of what reserves will be developed and when will give the community a vision to aim towards. This would review current spaces, understand the recreational needs of the community and determine future open space requirements.

The storm water utility site in the heart of the Waihi Beach community known as the Broadlands Block is frequented by many and is the site for a number of community initiatives. This space is however contains a number of pest plants and there is no overall cohesion to the design. The space could also contribute better towards stormwater retention as a climate change initiative. A concept plan that can be worked through overtime will give this site direction.

The ocean as a community “playground” for sustaining wildlife, gathering of kaimoana, and recreational activities. The public were supportive of exploring higher protection mechanisms, such as a mātaimai reserve. This will protect an area to be closed to commercial fishing, but may have permissions around recreational and customary fishing.

The beachfront is also considered a “playground”. Facilities to support and enhance the use of this are required - such as showers, water fountains, seating, BBQ areas and covered spaces for gatherings.

Support for a biodiversity management projects in dune and wetland areas will give a new focus to environmental initiatives.

The control of pests is important to both young and old. There are a number of initiatives that are being planned and an overall pest control programme would ensure the approach is collaborative and cohesive. Considering the natural boundaries to the area this could aim towards being predator free by 2025.



*Orokawa Bay Scenic Reserve provides a good place to start for pest control*

*While being predator free is ambitious, it is achievable with a range of community initiatives and working in partnership with various organisations”*

Jim Cown, Environmental Society and Connectors Group



## CULTURAL

## 04

**OBJECTIVE:**  
ENABLE OUR STRONG  
CULTURAL IDENTITY

Enhancing the cultural identity of Waihi Beach runs as a thread through all actions listed.

Any new, large capital infrastructure projects should include cultural design and detailing that has respect and reinforces cultural values of the community.

Development of a Hapū Resource Management Plan will describe resource management issues of importance to them as tangata whenua. The plan may also contain information relating to specific cultural values, historical accounts, descriptions of areas of interest (hapū/iwi boundaries/rohe) and consultation/engagement protocols for resource consents and/or plan changes.

Te Whānau a Tauwhao ki Otawhiwhi wish to strengthen their papakaianga and this requires critical infrastructure to be put in place to support and encourage people back to their land.

*He moana pukepuke ka ekengia te waka  
A choppy sea can be navigated*

There needs to be processes for documenting of local stories from both tangata whenua and historical groups and this could then be used in various locations, information and interpretation panels and in a digital context. This will give richness to the visitor and local experience.

Mapping and connecting agreed historical sites of significance could then create a historic walkway tour.

Allowing for additional cultural tourism activities will create additional jobs in new sectors.

Waihi Beach does not host many cultural events so support for the annual cultural events and festivals are to be encouraged. For example, the annual Matariki festival hosted by Otawhiwhi Marae and held at Bowentown Heads could be grown further and others encouraged to participate.

*“There are so many untold cultural stories that can bring to the surface that will enrich our community, tell our story and give an authentic experience for our visitors.”*

John Mutlow, Otawhiwhi Marae Trust, Connectors Group



*Papakaianga land surrounding Otawhiwhi Marae could sustain more housing with an uplift in infrastructure*

### 3. Māhere Rautaki - Action Plan



#### 01 SOCIAL

**OBJECTIVE:**  
SUPPORT A CONNECTED  
AND SAFE COMMUNITY

Install cycleways/walkways at:

- Island View to Athenree
- Waihi to Waihi Beach
- Within the existing urban area

Install accessibility measures to beaches and facilities

Establish a community hub that includes community and educational facilities

Reduce speed limits and install traffic calming measures

Support projects that encourage safer communities



#### 02 ECONOMIC

**OBJECTIVE:**  
CREATE A THRIVING AND  
DIVERSE ECONOMY

Update the town centre

Develop employment generation initiatives including a business hub

Install gateway features at the two entrances

Produce a destination management plan including a Waihi Beach brand

Enhance Wilson Park to be the major events space for the community

Encourage development of planned and proposed infrastructure



#### 03 ENVIRONMENT

**OBJECTIVE:**  
PROMOTE A SUSTAINABLE  
AND NURTURED ENVIRONMENT

Create an open space strategy and recreational facilities plan

Install a variety of beach furniture along the coast

Install a level of protection in the marine environment

Implement biodiversity management initiatives in wetland and dune areas

Develop a programme to work towards being predator free by 2025

Enhance the Broadlands Block for utilities and community use



#### 04 CULTURAL

**OBJECTIVE:**  
ENABLE OUR STRONG  
CULTURAL IDENTITY

Develop a Hapū/Iwi Resource Management plan with tangata whenua with a focus on housing

Support new cultural events and festivals

Install interpretive panels and digital information at historic and cultural sites of significance

Install a historical and cultural walkway

Support additional cultural tourism activities

Ensure all capital infrastructure projects include cultural design and detailing



### 3.1 Te mahi tahi

#### The partnership approach

This Plan cannot be achieved by one organisation or individual working in isolation. Instead a partnership approach will ensure that there is collaboration with relevant agencies and funding partners to get the best possible outcomes. By developing a partnership approach it puts the community at the heart of the plan.

It is acknowledged that there are already a wide and varied range of existing partnerships such as those with the Environmental Society, the Menz Shed and Otawhiwhi Marae. These groups are delivering positive change in the community, fulfilling community objectives and many of them are voluntary organisations. Implementation of this Plan must align with existing partnerships to add value and to be effective.

Partnerships with agencies and funding partners are also critical such as Western Bay of Plenty District Council, Bay of Plenty Regional Council, Department of Conservation and funding trusts.

*“The key to community planning is partnerships based on relationships of mutual trust and equality. Will you partner with us to achieve our aspirations?”*

Ross Goudie, Chair Waihi Beach Community Board

### 3.2 Te whakahaumitanga Partnership in action



#### WAIHI BEACH SURF LIFESAVING CLUB

The Surf Life Saving Club is an example of a partnership project within the community fulfilling objectives.

The Club is run by a small group of locals aimed at making the beach a safer place for their families and friends. They rely heavily on a number of different funding partners as well as generating income through membership, events and hospitality.



#### MATARIKI AT OTAWHIWHI MARAE

Matariki heralds the start of the Māori new year, and celebrated annually in the middle of each winter.

To celebrate, Otawhiwhi marae invites the community to view the star constellation at dawn from Bowentown Heads which is followed by hot soup and tea served on the marae grounds.

### 3.3 Te ahunga mai i konei What happens next?

As this Plan is a living document, it will need to be revisited often so that it remains current and aligned with community aspirations. As such, the Action Plan will be reviewed and revised over the lifetime of the Plan.

To ensure that the Plan stays on track, the Community Board will publish an annual Performance Statement showing what actions have been implemented (and those that have not) and the outcomes achieved as a result. The Plan will also be reviewed every three years.

To deliver this Plan the Waihi Beach Community Board will set up four working parties, one for each objective, with an appointed Community Board member for each. This will ensure that the views and needs of the community are always held front and centre.

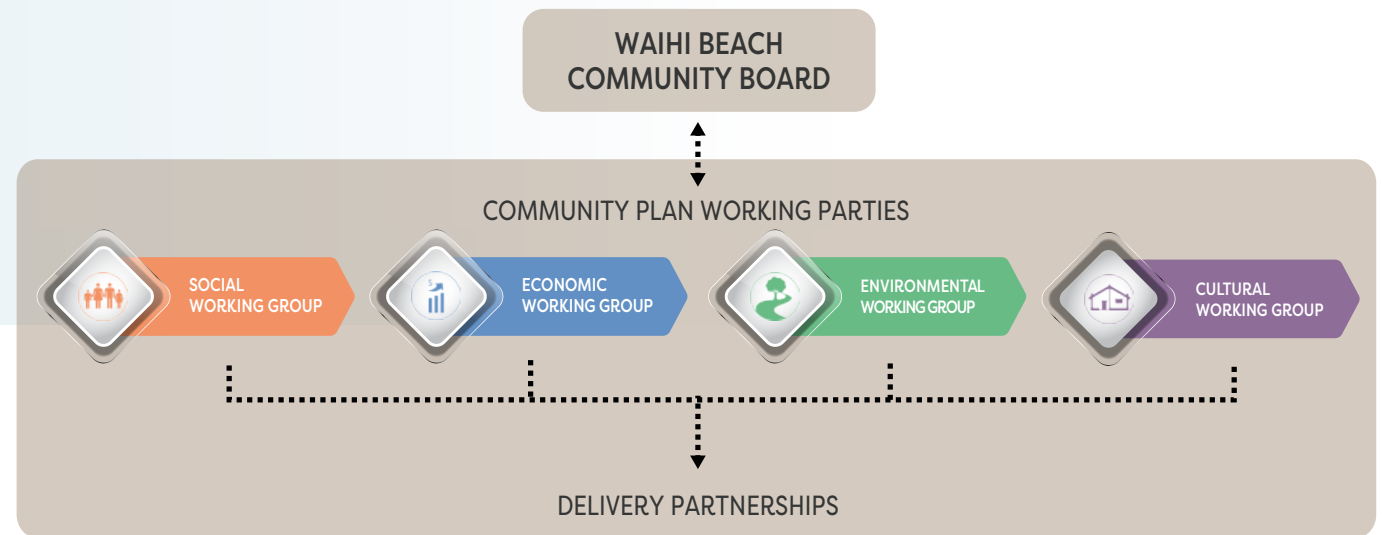
Within each working party there may be smaller groups formed to drive delivery of specific action items.

The four working parties will report back to the Community Board every two months at the Community Board meetings.

The Community Board will keep the public up to date on the actions, how they can get involved and what is coming next.

*Please note that this Community Plan is the first step in a long-term strategy for Waihi Beach over the next ten years. Many of the issues that are faced today cannot be fully resolved in the short term and some of the actions that are identified may take ten or more years to start showing results. It all starts with a single first step.*

E hara taku toa he toa takitahi,  
engāri, he toa takitini  
Leadership does not come in the  
form of one, it comes in the form of  
many





Artwork by local artist Shane Walker

The next steps in this Community Planning journey is to work on an implementation plan to take forward the listed actions and partner with relevant agencies and interest groups for delivery.

Members of the community are welcome to help with delivery of the action plan and encouraged to get in touch with Community Board members to register interest.

Watch the website [waihibeach2029.co.nz](http://waihibeach2029.co.nz) for updates.