

Katikati Solid waste  
 Ongare Point Libraries and service centres  
 Wastewater  
 Omokoroa Safe  
 Pongakawa Smart Growth  
 Little Waihi Urban design  
 Stormwater  
 Rogers Road Representation  
 Volunteers  
 Tuapiro Point Healthy  
 Minden Regulatory services  
 Rogers Road 'Live, work and play'  
 Support services  
 Te Puna West Water supply  
 Athenree

# COMMUNITY BUILDING

Civil Defence & emergency management  
 Community facilities  
 Pukehina Beach  
 Island View Economic  
 Te Puke Natural environment  
 Paengaroa Planning for the future  
 Plummers Point Recreation & leisure  
 Events  
 Waihi Beach Transportation  
 Culture  
 Tanners Point Support groups  
 Te Kauri Village Service delivery  
 Te Kahika Ethnic diversity  
 Maketu



## COMMUNITY BUILDING

### Overview

Working with our communities and local organisations we achieve healthy, safe, vibrant and diverse communities. Our Community Development Team is fundamental to achieving this outcome.

By supporting the establishment of local community groups, for example neighbourhood support groups, environmental care groups and community patrols, we can help communities to help themselves. Supporting the involvement of people in communities produces leaders for the future.

We recognise and acknowledge the value of community volunteers and the contribution they make to building strong resilient communities. Building the capability of local organisations to provide services to their community improves access to services for community members. In particular we develop the capability of those who govern community organisations and encourage the use of business strategies to help them identify sustainable funding sources so they are not solely reliant on the uncertainty of grant income.

This uncertainty is made even more acute in the context of our own proposals regarding community funding. Until 2010 we provided funding for community groups via the discretionary grants fund of \$42,800 each year and offered fee abatements of \$15,000 each year for community organisations that had to obtain consents from us. Economic realities have forced us to look at every opportunity to make savings, so we have discontinued the fee abatement fund and reinstated the discretionary grants fund but at a reduced level to \$12,000 per annum for the ten years of this plan.

We have distributed grant funding of \$10,000 in 2012/13 to support the on-going work of Tauranga Safe City and \$1,000 for the first three years of this Plan to the Opus Orchestra.

We will also continue to review the value for money we receive from our service delivery contractors. Specific service delivery contracts we support currently that contribute to building strong communities include Surf Lifesaving New Zealand, Sport Bay of Plenty and Creative Tauranga.

We work with a wide range of agencies so our District can benefit from the resources, services and funding provided by central government agencies and regional organisations. For example we work with the New Zealand Police, Ministry of Social Development and Tauranga Safe City to achieve a safe place to 'live, work and play'.

The role and impact of urban design and the quality of our built environment contribute to community identity and the overall safety of our town centres and residential areas. Equally important is the need to preserve our links with the past. We encourage development that is guided by our Residential Development Guidelines and help preserve the richness of our cultural heritage through policies and rules in our District Plan, which is guided by the SmartGrowth Strategy and the sub-regional Cultural Heritage Strategy.

Public art can also be an effective way to reflect the history and identity of an area, for example the murals in Katikati, and often provides economic benefits to a community. The importance of the arts to communities is reflected in the SmartArts sub-regional strategy and our own Public Art Policy, which identifies our role and approach to the provision of public art. Similarly the sub-regional Events Strategy recognises that local community events contribute to community pride and provide opportunities for local people to come together, which can also bring economic benefits.

Our Representation Strategy recognises the importance of having meaningful and purposeful relationships with tangata whenua and focuses on building the capability of local hapu and iwi to achieve their aspirations. This includes providing assistance to tangata whenua in the development of hapu and iwi management plans and supporting opportunities for the development of papakainga. Internally there is a focus on building our capability and capacity to work effectively with tangata whenua.

Our communities are constantly changing and our community building activities need to respond to these changes. Key drivers for our community building activities during the period of this Long Term Plan will be our ageing population, the importance of retaining and engaging our young people and the growing ethnic diversity of our communities.

While the full social and economic implications of the kiwifruit vine disease Psa-V are not yet known it is likely that there will be an increasing need for community support, particularly in Te Puke. This highlights the importance of taking a sustainable development approach and working closely with our communities to ensure they are agile enough to respond to challenges and changes in society.

# What we provide



## Why we provide it

### Our community outcome

Social infrastructure (the community facilities, services and networks that help individuals, families, groups and communities) meets the diverse needs of communities; communities are strong and can influence their futures

### Our goals

- 1 Communities are healthy and safe
- 2 Communities are vibrant and diverse
- 3 Communities participate in the development of their futures

## How we will achieve our community outcome

Goal	Our approach	Our role
Communities are healthy and safe	<p><b>Community health and safety</b></p> <ul style="list-style-type: none"> <li>▶ Implement the community safety policy by:                             <ul style="list-style-type: none"> <li>➔ Assisting communities in community safety planning and the establishment of neighbourhood support groups and night patrols</li> <li>➔ Co-ordinating the local Safer Community Forum</li> <li>➔ Strengthening links with 'Tauranga Safe City'</li> </ul> </li> <li>▶ Encourage development that results in a built environment that is safe and improves the health of residents</li> <li>▶ Support sports clubs and provide opportunities for community participation in sport and recreation</li> <li>▶ Secure professional lifeguard services for the main ocean beaches over the peak summer holiday period</li> </ul>	<p>Facilitator</p> <p>Facilitator</p> <p>Facilitator</p> <p>Partner</p> <p>Lead</p> <p>Lead</p>
	<p><b>Community support</b></p> <ul style="list-style-type: none"> <li>▶ Provide support to communities by:                             <ul style="list-style-type: none"> <li>➔ Responding, as appropriate, to issues emerging within our communities</li> <li>➔ Advocating to central government and other relevant agencies for integrated and effective solutions to the health and safety needs of communities</li> <li>➔ Working co-operatively with central government departments and relevant organisations to assist in the effective development and delivery of well co-ordinated services</li> <li>➔ Encouraging and supporting community organisations to use business strategies for generating income in the pursuit of social outcomes</li> <li>➔ Advocating for and supporting community-based initiatives that promote local access to social services</li> <li>➔ Ensuring that the way we interact with other agencies, for example through facilitation and advocacy achieves benefit for our communities</li> </ul> </li> </ul>	<p>Research and monitoring</p> <p>Advocate</p> <p>Facilitator</p> <p>Facilitator</p> <p>Advocate</p> <p>Lead</p>



## How we will achieve our community outcome

Goal	Our approach	Our role
Communities are vibrant and diverse	<p><b>Community identity</b></p> <ul style="list-style-type: none"> <li>▶ Implementing our Public Art policy to:                             <ul style="list-style-type: none"> <li>➔ Encourage public art that complements the unique identity of a town centre, its natural environment and cultural heritage</li> <li>➔ Ensure that public art is well managed and maintained</li> <li>➔ Ensuring Council-owned facilities and reserves contribute to building a sense of local identity and reflect the diversity of communities</li> </ul> </li> </ul>	<p>Facilitator</p> <p>Lead</p> <p>Lead</p>
Communities participate in the development of their futures	<p><b>Community participation</b></p> <ul style="list-style-type: none"> <li>▶ Encourage community participation through:                             <ul style="list-style-type: none"> <li>➔ Supporting communities to 'own' their community plans</li> <li>➔ Supporting the fulfilment of community plan actions in collaboration with a range of other organisations</li> <li>➔ Encouraging local involvement in the delivery of services to communities in our District</li> </ul> </li> </ul>	<p>Lead</p> <p>Facilitator</p> <p>Facilitator</p>
	<p><b>Māori development</b></p> <ul style="list-style-type: none"> <li>➔ Promoting and supporting opportunities for Māori to live, work and play on Māori land through the development of papakainga and, where appropriate, through partnerships, regulatory controls and limited financial relief and incentives</li> <li>➔ Build the capacity of tangata whenua to support the development of comprehensive Iwi and Hapu Management Plans</li> <li>➔ Support Māori to contribute to our decision-making processes</li> </ul>	<p>Advocate/Partner/Facilitator</p> <p>Facilitator</p> <p>Facilitator</p>
	<p><b>Cultural diversity</b></p> <ul style="list-style-type: none"> <li>➔ Work with migrants who live in our District and migrant support organisations to better understand and respond to their needs</li> </ul>	<p>Facilitator</p>

## What we are planning to do

All information from 2014 – 2022 includes an adjustment for inflation.

This is not a complete list of the projects/programmes we have planned for this group of activities. The full list is available on our website [www.westernbay.govt.nz](http://www.westernbay.govt.nz)

Project number	Project name	\$'000									
		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
149102	Sport Bay of Plenty service delivery contract	45	47	48	50	52	53	55	57	59	61
149001	Tauranga Community Arts Council service delivery contract	47	48	50	52	53	55	57	59	61	63
323201	Supporting the development of Papakainga	25	26	-	28	-	29	-	31	-	34
149202	Bay of Plenty Surf Lifesaving Service Delivery Grant	70	72	74	77	80	82	85	88	91	94
148805	Katikati Open Air Art Grant	8	8	9	9	9	9	10	10	10	11
164501	Te Puke Sportsfield Service Delivery Contract	15	15	16	17	17	18	18	19	20	20
299901	Crime Prevention Project	14	15	15	16	16	17	17	18	19	19
315602	Bay of Plenty Local Authority Shared Services Limited (BOPLASS)	10	10	11	11	11	12	12	13	13	13
326701	Tauranga Art Gallery Contribution	34	-	-	-	-	-	-	-	-	-
300301	Cultural Development/well-being	10	10	11	11	11	12	12	13	13	13
331001	Supporting Iwi and Hapu Management Plans	20	21	21	22	23	24	24	25	26	27
148806	Grant to Tauranga Hockey Association	50	-	-	-	-	-	-	-	-	-
148804	Grant to Opus Orchestra	1	1	1	-	-	-	-	-	-	-
148807	Grant to Tauranga Safe City	10	-	-	-	-	-	-	-	-	-
148803	Discretionary Grants	12	12	13	13	14	14	15	15	16	16

## How our plans have changed

The timing and costs of some of our projects have been updated since we adopted our 2009 - 2019 Long Term Council Community Plan (LTCCP). The differences are shown below.

This is not a complete list of the projects/programmes that have been revised.

Project number	Project name		\$							
			2013	2014	2015	2016	2017	2018	2019	
148803	Discretionary Grants	Previous Plan	43,846	44,855	45,931	47,033	48,162	49,366	50,601	
		Reduced during 2012-2022 to keep rates costs down	This Plan	12,000	12,385	12,781	13,211	13,644	14,128	14,604
		Difference	-41,846	-32,470	-33,150	-33,822	-34,518	-35,238	-35,997	
149901	Fee Abatement Scheme	Previous Plan	16,442	16,820	17,224	17,638	18,061	18,512	18,975	
		Discontinued during 2012-2022 to keep rates costs down	This Plan	-	-	-	-	-	-	-
		Difference	-16,442	-16,820	-17,224	-17,638	-18,061	-18,512	-18,975	

## Major projects planned for 2012 - 2022

- ▶ Holding Funding Expositions (expos) – strengthening community organisations
- ▶ Supporting the development of Iwi and Hapu Management Plans \$232,775 over ten years
- ▶ Supporting the development of papakainga (housing on multiply-owned Māori land) in collaboration with other agencies \$172,902 over ten years
- ▶ Grant to Tauranga Hockey Association in 2012/13 to assist with turf renewal at Mount Maunganui facility \$50,000

## How we will track progress - levels of service

What we provide	We'll know we're meeting the service if	Actual	Target				
		2011	2013	2014	2015	2016 - 18	2019 - 22
Develop and deliver a coordinated Community Safety Programme in accordance with the Community Safety Policy	Number of community safety initiatives supported by Council	11	10	10	10	10	10
Council will actively build capability in community organisations	Number of capability building workshops held	New	2	2	2	4	4
Council will engage with tangata whenua	Number of hui held with local Marae/Hapu representatives	New	6	6	6	8	8

## Key assumptions

Assumption	Description	Risk
<b>Economic downturn and kiwifruit vine disease Psa-V</b>	<p>The social implications of the kiwifruit vine disease Psa-V will result in increased demand for community support and that support will be provided by agencies other than Council</p> <p>Council has defined its role and areas of responsibility in response to the Psa-V situation and, by taking a multi-agency approach, can appropriately direct those residents requiring social support to the correct agency</p>	Insufficient capacity to deal with this event at a regional level which would have a significant economic and social impact on our District



## Significant effects of providing this activity

Well-being	Positive	Negative	How we are addressing these effects
<b>Social</b>	<ul style="list-style-type: none"> <li>😊 Activities are targeted at improving the well-being of communities in our District</li> <li>😊 Community building activities encourage people to be involved in their community</li> <li>😊 Community organisations are supported</li> <li>😊 Improves safety in communities</li> </ul>	<ul style="list-style-type: none"> <li>😞 Time consuming nature of building relationships</li> <li>😞 Difficulties in engaging with some groups in the community</li> </ul>	<ul style="list-style-type: none"> <li>➡ Effective use of technology and emerging tools to engage with our communities</li> </ul>
<b>Environmental</b>	<ul style="list-style-type: none"> <li>😊 Encourage the establishment and support of local environmental care groups to rehabilitate and protect the environment</li> </ul>		
<b>Economic</b>	<ul style="list-style-type: none"> <li>😊 The arts and events can encourage entrepreneurs and businesses to our District</li> </ul>	<ul style="list-style-type: none"> <li>😞 As sources of external funding diminish due to the economic downturn, organisers may turn to Council for funding community events</li> </ul>	<ul style="list-style-type: none"> <li>➡ Building the capability of local not-for-profit organisations</li> <li>➡ Providing mentoring service from Events Net</li> </ul>
<b>Cultural</b>	<ul style="list-style-type: none"> <li>😊 Protects cultural heritage</li> </ul>	<ul style="list-style-type: none"> <li>😞 Reluctance of some Māori to share their cultural heritage information with us may make it difficult to protect</li> <li>😞 Landowners may not be aware or wish to protect cultural heritage sites on private land</li> </ul>	<ul style="list-style-type: none"> <li>➡ Effect a District Plan Change to include cultural heritage sites in the Plan</li> </ul>

## Where the money comes from

Who benefits from this activity
The community as a whole benefits from community building activities and service delivery contracts. Individuals benefiting from these activities cannot be separately identified.
Funding sources
Community building activities and service delivery contracts are funded from General Rates.

