

PLANNING FOR THE FUTURE

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OVERVIEW

Planning for the future includes the development of this Long Term Plan and other strategic plans, policies and bylaws to support the health, safety and general well-being of our communities.

Our District is constantly changing and has experienced rapid population growth and a consequent increase in housing, plus shifts in social and ethnic make-up. We inform our future planning through monitoring our demographic changes, development trends, the state of our environment and customer satisfaction.

We need to plan for further demographic change in our District. Our population is aging and more people are living for longer. In light of these changes, we have developed our plans for the future with a particular focus on how to make our District accessible and safe for older people, and ensuring we provide appropriate social and recreational opportunities for all ages.

SmartGrowth anticipates that the District's population will increase by up to 25% by 2033. Approximately 86% of the population growth will be in the 65+ age group. This means that by 2033 more than one third of the District's population will be over 65 years of age. By 2033 the population is projected to be 57,546.

PLANNING FOR THE FUTURE

Council maintains and develops strategic plans, policies and bylaws to support the health, safety and general wellbeing of communities. This involves responding to legislative changes, updating and developing new strategies, monitoring the impact of growth and development in our District, and working with key stakeholders and other agencies to plan for our future.

Planning for the Future includes local government policy and planning, resource management planning and infrastructure planning activities. More particularly these activities help us to:

- Understand the characteristics and trends of our District, as well as the pressures it is facing
- Work with our communities to understand their aspirations for the future and ensure they have a voice in matters that affect their lives
- Identify and respond to the resource management issues facing our District, including improvements in urban design quality and revitalisation of our town centres
- Develop policies and bylaws to support the health, safety and general well-being of our communities
- Advocate for our communities, residents and District.

Going forward we will be taking better account of the effects of climate change in our planning. We have developed a Coastal Erosion Responses Policy in 2017 to enable consistent decision-making

when Council-owned land is affected by coastal erosion or subsidence. We will be looking to develop a wider climate change action plan to better articulate the actions we will take to respond to the effects of climate change over the next 10 years.

We have also been active in the housing space, developing our response to homelessness, seasonal workers, healthy housing (such as Project Wai Ora, and Healthy Whare project), housing

affordability and pensioner housing. Along with our SmartGrowth Partners, we have commissioned a Housing Needs Assessment to better understand the key areas of need, in terms of location, affordability and housing typology. Responding to the recommendations of this assessment will be a focus over the next three years.

The National Policy Statement on Urban Development Capacity (NPS) placed new requirements on Council to ensure more land is ready for development. Council is undertaking structure plan processes in Katikati and Omokoroa, and in 2018 will initiate a settlement pattern review with our SmartGrowth partners. This will review the existing areas identified for residential, commercial and industrial development and assess the amount of land required to accommodate the projected population. It will also consider whether new areas will be required to accommodate growth. The NPS also resulted in Council reviewing structure plans in urban growth areas, such as Katikati and Omokoroa.

Our Planning for the Future Strategy includes policy and planning, resource management and infrastructure planning activities. These activities plan for the future guided by our sustainable development approach and the SmartGrowth Strategy. More particularly these activities help us to:

- Understand the characteristics and trends of our District as well as the pressures it is facing
- Work with our communities to understand their aspirations for the future and ensure they have a voice in matters that affect their lives
- Identify and respond to the resource management issues facing our District, including improvements in urban design quality and revitalisation of our town centres
- Develop policies and bylaws to support the health, safety and general well-being of our communities
- Advocate for our communities, residents and District.

SMARTGROWTH - AN OVERVIEW

SmartGrowth is the growth management strategy for the western Bay of Plenty sub-region, including both the Western Bay of Plenty District and Tauranga City. This area has experienced population growth since the 1950s.

At the last Census in 2013 the sub-region contained 3.7% of the nation's population with projections estimating a population of 222,453 by 2033 and 261,247 in 2063. Based on these figures the Western Bay of Plenty sub-region looks set to become the fourth most populated area in New Zealand. It is vital that we plan for and manage this population growth effectively.

SmartGrowth is a collaboration between Western Bay of Plenty District Council, Tauranga City Council, Bay of Plenty Regional Council, New Zealand Transport Agency and Tangata Whenua. We work in partnership with Central Government, businesses, education groups, industry and the community.

The SmartGrowth strategy was developed in 2004 to outline a plan for sustainable urban and rural growth management. Fundamental to this management plan was the protection of versatile (productive) soils. SmartGrowth identifies 50-year land supply needs and sequences its release and development according to demand and the ability for it to be serviced by appropriate infrastructure and equitable funding. This is important as our District has a large land area and several distinct urban centres so providing infrastructure is more expensive compared to a compact, single settlement like a city.

The SmartGrowth strategy is currently anchored through the Regional Policy Statement (RPS) and the Long Term Plans and District Plans of the partner councils and is an effective channel for securing central Government funding to progress the Western Bay of Plenty sub-region.

A comprehensive review of the SmartGrowth strategy in 2013 resulted in an updated strategy which places emphasis not only on growth management, but also on recognising the impacts of land-use on environmental, social, economic and cultural matters. It identifies six 'interest areas' including:

- Creating visionary, collaborative leadership, a strong partnership and provide effective advocacy
- Protecting and enhancing our distinctive natural environment
- Working in partnership with the community to make the western Bay of Plenty active, vibrant, connected, caring, healthy and safe
- Developing a thriving, growing, diverse and sustainable economy
- Realising economic and social opportunities for Tangata Whenua while protecting cultural identity
- All partners working from the same long term planning blueprint, which incorporates planning for land use, transport and other infrastructure in an efficient and affordable way.

Due to the growth of Tauranga City's population and the impending shortage of land for housing development, planning for Tauriko West is underway. It is anticipated that Western Bay will initiate a boundary alteration process to propose the transfer of this land to Tauranga City in 2018/19. This is because Tauranga City will provide the infrastructure to this area, and the area will effectively become a new suburb of Tauranga City. Altering the boundary would offer consistency with things such as the delivery of council services including roading, footpaths, reserves, water supply and wastewater, as well as governance including political representation and the setting of rates.

Alongside Tauranga City's implementation of the Compact City initiative agreed through SmartGrowth, we will be reviewing the medium density housing provisions in our District Plan, and exploring alternative housing such as multiple Tiny Houses.

TE ARA MUA

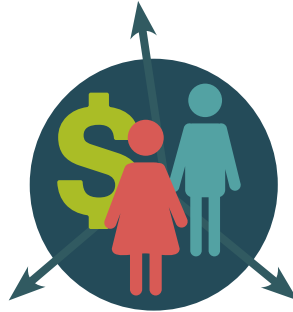
Council will be working with the Partnership Forum to implement Te Ara Mua - the pathway forward. Te Ara Mua provides Ngā Whetu, a framework for identifying issues of significance to Māori in line with the Treaty of Waitangi principles that have been adopted by Council, and the clear statutory obligations Council has to Māori. The Plan also outlines Ngā Kaihoe, an annual work programme for the Partnership Forum to drive actions that address issues of significance.

WHAT WE PROVIDE

PLANNING FOR THE FUTURE INCLUDES:



**POLICY &
PLANNING**



**RESOURCE
MANAGEMENT**



**INFRASTRUCTURE PLANNING
ACTIVITIES**

WHY WE PROVIDE IT

OUR COMMUNITY OUTCOME

In consultation with our communities and guided by our sustainable development approach, we plan for the future.

OUR GOAL

• Develop, monitor, review and advocate policy and plans that support the achievement of our vision for the District, our community outcomes and the direction provided by SmartGrowth.

HOW WE WILL ACHIEVE OUR COMMUNITY OUTCOME

GOAL	OUR APPROACH	OUR ROLE
Develop, monitor, review and advocate policy and plans that support the achievement of our vision for the District, our community outcomes and the direction provided by SmartGrowth.	<p>Our people and communities</p> <ul style="list-style-type: none"> • Undertake our planning collaboratively to ensure people have a voice in matters that affect their lives • Make it easier for people to understand our processes and how to participate in them (for example Annual Plan, Long Term Plan and District Plan processes) • Recognise, plan and advocate for the needs of diverse groups within our communities, to support people from different cultures, older people, younger people and people with disabilities to meet their social needs, maximise their potential for development and enhance their well-being • Build the capacity of Tangata Whenua to support the development of comprehensive Iwi and Hapū Management Plans • Improve capability and capacity to engage with and respond to Tangata Whenua. 	<p>Lead</p> <p>Lead</p> <p>Lead/Advocate</p> <p>Facilitator</p> <p>Lead</p>
	<p>Resource management planning</p> <ul style="list-style-type: none"> • Ensure an Operative District Plan is in place and review it every 10 years. • Manage growth by implementing the SmartGrowth Strategy based on the following principles: <ul style="list-style-type: none"> • Residential Growth centres to accommodate most additional population growth and provide for a range of urban living opportunities • Employment Growth centres to provide for employment opportunities of local and regional significance • Rural development opportunities that protect the productive land resource while also allowing for rural lifestyles • Transport corridors linking the region internally and externally • Ideally, costs of development are to be met by the developer and not by the community. However, current low growth projections mean that rates will be the cost of development due to the impacts of the global economic downturn). 	<p>Lead</p> <p>Lead/Partner</p>

GOAL	OUR APPROACH	OUR ROLE
Develop, monitor, review and advocate policy and plans that support the achievement of our vision for the District, our community outcomes and the direction provided by SmartGrowth (cont.)	<p>Strategic planning</p> <ul style="list-style-type: none"> • Ensure a Long Term Plan is in place and review it every three years • Develop and review our strategies. 	<p>Lead</p> <p>Lead</p>
	<p>Community planning</p> <ul style="list-style-type: none"> • Work with communities to develop and monitor Community Development Plans (environmental, social, economic, cultural and infrastructural) for each of our District's communities • Promote improvements in design and urban design quality in our District • Support crime prevention through environmental design plans • Plan to support town centre revitalisation • Understand the social infrastructure requirements of our communities to support individuals, families, groups and communities to meet their social needs, maximise their potential for development and enhance their wellbeing. 	<p>Facilitator/Partner</p> <p>Facilitator</p> <p>Lead/Facilitator</p> <p>Lead</p> <p>Lead/Advocate</p>
	<p>Infrastructure planning</p> <ul style="list-style-type: none"> • Undertake investigations and feasibility studies to provide information for decision-making on infrastructure projects. 	<p>Lead</p>
	<p>Policy and by-law development</p> <ul style="list-style-type: none"> • Develop policies and by-laws to support the health, safety and general wellbeing of communities • Review our bylaws and policies in accordance with legislative requirements. 	<p>Lead</p> <p>Lead</p>
	<p>Monitoring and review</p> <ul style="list-style-type: none"> • Monitor, review and report progress towards community outcomes • Monitor trends and changes in legislation to determine the impact on our activities • Monitor the state of the environment and effectiveness of our District Plan • Monitor the impacts of growth and development on our District in accordance with District and sub-regional monitoring frameworks. 	<p>Lead</p> <p>Lead</p> <p>Lead</p> <p>Lead/Partner</p>
	<p>Collaboration and advocacy</p> <ul style="list-style-type: none"> • Work with key stakeholders and other agencies to take a collaborative approach to planning for the future • Influence legislation and national policy • Advocate for our communities, residents and District. 	<p>Partner</p> <p>Advocate</p> <p>Advocate</p>

WHAT WE ARE PLANNING TO DO

All information from 2020 – 2028 includes an adjustment for inflation.

PROJECT NUMBER	PROJECT NAME	\$'000									
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
151102	Reserve Management Plans - Te Puke/Maketu	-	-	-	21	-	-	-	-	-	-
151103	Reserve Management Plans - Katikati/Waihi Beach	20	-	-	-	-	-	-	-	-	24
151105	Reserve Management Plans - Kaimai	-	-	-	-	-	-	23	-	-	-
151107	Reserve Management Plans / Concept Plan Reviews	10	10	10	11	11	11	11	12	12	12
160801	Funding Review	25	-	-	-	-	-	-	-	-	-
175602	LTP Development and Adoption	-	102	104	-	109	111	-	117	119	-
175910	Policy Review & Development	10	10	10	11	11	11	11	12	12	12
287702	Solid Waste/Joint WMMP Action Plan Review	50	10	10	-	-	-	-	-	-	-
289102	Strategy Review	-	5	-	5	-	-	6	-	-	-
293002	Bylaw Review and Development	10	5	5	5	5	6	6	6	6	6
296301	Monitoring Reports - Annual Residents Survey	50	51	52	53	54	56	57	58	60	61
339201	s17A Review Pensioner Housing	30	-	-	-	-	-	-	-	-	-
343601	Omokoroa Point Project Coordination	20	20	21	-	-	-	-	-	-	-
346201	Te Ara Mua Implementation	20	20	21	21	22	22	23	23	24	24
346301	Climate Change Action Plan	20	-	-	-	-	-	-	-	-	-
346001	Community Hub Policy	10	-	-	-	-	-	-	-	-	-
252208	Smartgrowth Implement - Coordination Share	100	102	104	107	109	111	114	117	119	122
294208	Structure Plan Reviews	40	10	42	11	44	11	46	12	48	12
346401	Natural Hazards Collaborative Planning	50	51	-	-	-	-	-	-	-	-

HOW WE WILL TRACK PROGRESS TOWARDS OUR GOALS

OUTCOME

In consultation with our communities and guided by our sustainable development approach, we plan for the future.

GOAL	WE'LL KNOW WE'RE MEETING OUR GOAL IF	ACTUAL						TARGET	
		2017	2019	2020	2021	2022-24	2025-28		
Develop, monitor, review and advocate policy and plans that support the achievement of our vision for the District, our community outcomes and the direction provided by SmartGrowth.	Key Performance Measure	New	100%	100%	100%	100%	100%		
	Plans, strategies and District Plan changes are developed or reviewed in accordance with Council approved programme.								
	Level of resident satisfaction with the impact of growth on:	No survey	≥70%	No survey	≥70%	≥70%	≥70%		
	<ul style="list-style-type: none"> • Range of housing choices • Personal safety • Time taken to travel around their area • Employment opportunities • Road safety • Overall pleasantness. 								
	Based on a two yearly surveys.								

HOW WE WILL TRACK PROGRESS - LEVELS OF SERVICE

GOAL	WE'LL KNOW WE'RE MEETING THE SERVICE IF	ACTUAL						TARGET	
		2017	2019	2020	2021	2022-24	2025-28		
The District Plan is updated to meet the needs of our District.	State of the Environment reporting is completed on a five yearly basis.	New	Yes	Not required	Not required	Yes	Not required		
	Structure Plans are developed and reviewed to ensure there is greenfield land to accommodate growth as required by the National Policy Statement on urban development capacity.	New	≥10 years supply	≥10 years supply	≥10 years supply	≥10 years supply	≥10 years supply		
We will work with communities to develop and review community development plans. These detailed plans set the vision for the community and actions required to achieve it.	The number of community plans developed or reviewed where Council has provided support to the community.	2	≥1	≥1	≥1	≥1	≥1		

KEY ASSUMPTIONS

	ASSUMPTION	RISK
Growth in visitor numbers	International visitor spend is forecast to grow by 5.3% per annum, and domestic visitor spend growth by 3.7% per annum. Overall, tourism is expected to grow by 60% over 10 years to \$1.45 billion. The impact of visitors will be concentrated on our District's coastal communities.	If visitor numbers grow faster than expected there would be pressure on infrastructure and visitor facilities.
SmartGrowth participation	Our SmartGrowth Strategy partners remain committed to the implementation of the plan, according to the timetable of actions adopted by the partners.	Without the commitment of our Strategy partners to the adopted SmartGrowth principles, planning for expected growth in the sub-region would be less effective.
Regional Policy Statement	Through our own plans we are required to give effect to the direction provided in the Regional Policy Statement published by the Bay of Plenty Regional Council.	If the direction provided by the Regional Policy Statement changes when it is reviewed we may be required to review our own plans sooner than we would otherwise have planned which could lead to increased operating expenditure.

SIGNIFICANT EFFECTS OF PROVIDING THIS ACTIVITY

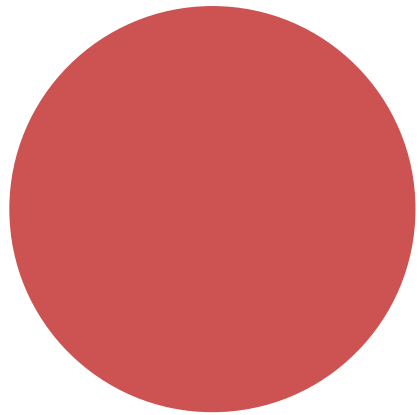
WELL-BEING	POSITIVE	NEGATIVE	HOW WE ARE ADDRESSING THESE EFFECTS
Social	<ul style="list-style-type: none"> ✓ Engaging communities in planning and policy development processes enables them to have a voice in matters that affect their lives. ✓ Community safety is enhanced by plans that adopt Crime Prevention through Environmental Design principles. ✓ Community planning processes assist in defining community identity, encourage community leaders to emerge and provide a framework for realising community aspirations. ✓ Engagement processes enable community members to hear and appreciate views different from their own. ✓ Ensuring appropriate and timely social infrastructure is available to meet new communities' social needs, maximize their potential for development and enhance their wellbeing. 	<ul style="list-style-type: none"> ✗ Communities may not have the capacity for engagement on all plans and policies. ✗ Policies and plans can be of advantage to some individuals or groups at the expense of others. 	<ul style="list-style-type: none"> • Using innovative approaches for connecting with communities to enhance planning and policy development. • Ensuring equal opportunities exist for different stakeholder groups to make submissions and access information.
Environmental	<ul style="list-style-type: none"> ✓ Protection of significant landscape features and sites of ecological significance. ✓ Improvements in the quality of the natural environment (for example waterways, air, native flora and fauna). ✓ Protecting versatile soils. ✓ Protecting amenity values. ✓ Enhanced understanding of how well our natural environment can adapt to change and absorb the impact of human activities. ✓ Minimising adverse environmental effects of our decision-making protects and improves the environment. 	<ul style="list-style-type: none"> - Environment Court appeal processes are costly for all parties. 	<ul style="list-style-type: none"> • Ensuring robust pre-consultation processes are undertaken to minimise the risk of appeal or challenge.

WELL-BEING	POSITIVE	NEGATIVE	HOW WE ARE ADDRESSING THESE EFFECTS
Economic	<ul style="list-style-type: none"> ✓ Land use and transport planning are more integrated. ✓ Areas for business growth are identified and planned for to provide a range of quality employment opportunities. ✓ Sensitivity issues that arise from incompatible activities being side by side are avoided. ✓ Well planned town centres and a quality built environment present an attractive investment proposition. 	<ul style="list-style-type: none"> ✗ Some policy decisions take time to consult upon and may take months (or even years) to develop. ✗ Environment Court appeal processes are costly for all parties. 	<ul style="list-style-type: none"> • Ensuring robust pre-consultation processes are undertaken to minimise the risk of appeal or challenge.
Cultural	<ul style="list-style-type: none"> ✓ Identifying and protecting cultural heritage sites. ✓ Community development approaches recognise the diversity of their cultural and ethnic make-up. ✓ Better understanding of the cultural traditions and heritage of people living within our District. ✓ Engaging Tangata Whenua in planning and policy development enables their input into matters that affect their lives. ✓ Supporting Hapū Management Plans assists iwi and hapū in improving resource management, as well as progressing their social and economic development. 	<ul style="list-style-type: none"> ✗ None identified. 	

WHERE THE MONEY COMES FROM

Please refer to Chapter 5 'Policies, Summaries & Statements' for the Revenue and Financing Policy for planning for the future.

FUNDING SOURCES FOR PLANNING FOR THE FUTURE 2018/19



Planning for the future

● 100% Rate Income